

# Vote 3

## Communications

### Budget summary

R million	2019/20				2020/21	2021/22
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
<b>MTEF allocation</b>						
Administration	64.9	64.8	–	0.1	68.9	74.8
Communications Policy, Research and Development	16.4	16.4	–	–	17.5	18.9
Industry and Capacity Development	47.4	47.4	–	0.0	50.8	24.4
Entity Oversight	1 447.4	14.9	1 432.4	–	1 532.9	1 619.8
<b>Total expenditure estimates</b>	<b>1 576.1</b>	<b>143.6</b>	<b>1 432.4</b>	<b>0.1</b>	<b>1 670.1</b>	<b>1 737.9</b>

Executive authority Minister of Communications  
Accounting officer Director-General of Communications  
Website address [www.doc.gov.za](http://www.doc.gov.za)

*The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public-private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.*

### Vote purpose

*Create an enabling environment for the provision of inclusive communication services to all South Africans in a manner that promotes socioeconomic development and investment through broadcasting, new media, print media and other new technologies. Brand the country locally and internationally.*

### Mandate

The Department of Communications is responsible for the national communications policy and strategy; information dissemination and publicity; and the branding of South Africa. Improved communication and marketing will promote an informed citizenry and assist the country in promoting investments, economic growth and job creation. The department's mandate is derived from section 192 of the Constitution, which provides for the independence of broadcasting regulation in the public interest; the International Telecommunications Union; and the World Intellectual Property Organisation.

The department is responsible for the administration and implementation of the following legislation:

- the Films and Publications Act (1996)
- the Broadcasting Act (1999)
- the Media Development and Diversity Agency Act (2002)
- the Independent Communications Authority of South Africa Act (2000), a joint responsibility with the Minister of Telecommunications and Postal Services
- Chapter 9, sections 3, 4(5), 5(6) and 79B of the Electronic Communications Act (2005), a joint responsibility with the Minister of Telecommunications and Postal Services.

## Selected performance indicators

**Table 3.1 Performance indicators by programme and related outcome**

Indicator	Programme	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of digital broadcasting awareness campaigns hosted per year	Industry and Capacity Development	Outcome 14: Nation building and social cohesion	- <sup>1</sup>	59 <sup>2</sup>	- <sup>3</sup>	- <sup>3</sup>	- <sup>3</sup>	- <sup>3</sup>	- <sup>3</sup>
Number of monitoring reports on the implementation of broadcasting digital migration programme per year <sup>4</sup>	Industry and Capacity Development		4	4	4	4	4	4	4
Number of position papers tabled at multilateral engagements per year	Industry and Capacity Development		- <sup>1</sup>	2	2	2	1	1	1
Number of bilateral engagements coordinated to advance 8digital migrations and communication agendas per year <sup>4</sup>	Industry and Capacity Development		- <sup>1</sup>	10	10	4	4	4	4
Number of state-owned entities governance frameworks reviewed per year <sup>4</sup>	Entity Oversight		4	4	2	5	2	2	2

1. No historical data available.

2. Increase due to additional funds allocated for the digital migration project in the 2016 Adjusted Estimates of National Expenditure.

3. Indicator discontinued from 2017/18.

4. Indicator changed to align with the department's 2019/20 annual performance plan, which was finalised after the 2018 Estimates of National Expenditure had been published.

## Expenditure analysis

The National Development Plan envisages a citizenry that actively participates in government's socioeconomic transformation programmes to address poverty, unemployment and inequality in South Africa. This is given expression by outcome 14 (nation building and social cohesion) of government's 2014-2019 medium-term strategic framework, which is closely aligned with the work of the Department of Communications. Over the medium term, the department will continue to focus on: strengthening entity oversight, developing a responsive communications policy and regulatory framework, and transforming the communications sector through digital broadcasting.

Over the MTEF period, 91.3 per cent (R4.6 billion) of the department's total budget will be transferred to entities for the implementation of communications and broadcasting policies, while 28.4 per cent (R1.4 billion) will be transferred to the Government Communication and Information System to carry out its functions. The remaining 8.7 per cent (R431.2 million) will be used by the department for its operating costs, of which R282.3 million will be spent on compensation of employees, and R148.6 million on goods and services.

### Strengthening entity oversight

As the bulk of the department's budget is transferred to entities, the onus is on the department to exercise effective oversight of them to ensure that they operate efficiently towards fulfilling their respective mandates. Over the medium term, the department intends to review and benchmark shareholder compacts and accountability instruments to strengthen oversight of all entities. The department will also continue to monitor and assess the delivery of entities on their mandates and compliance to all relevant founding legislative prescripts. This is expected to be achieved through analysing quarterly performance and annual reports, and coordinating monthly and quarterly accountability forums between the department and its entities. In 2018/19, the department established a task team to ensure progress in resolving the financial constraints faced by the South African Broadcasting Corporation. The task team's purpose is to, among other things, monitor the implementation of the corporation's turnaround strategy, and assist with the development of a revised corporate plan and government guarantee application with the aim of making the corporation profitable. All activities related to strengthening entity oversight are carried out in the *Entity Oversight* programme, which has an allocation of R4.6 billion over the MTEF period.

### ***Developing a responsive communications policy and regulatory framework***

The department is committed to promoting an informed citizenry through developing a responsive communications policy and regulatory framework. As such, over the medium term, the department will focus on amending and updating communications policies to ensure they are aligned with international standards, especially in relation to online and on-demand broadcasting. As this involves content classification, it will ensure that children are protected from harmful content and cyberbullying. To promote a vibrant community media and communications sector, over the MTEF period, the department plans to launch an appropriate course curriculum for digital media literacy in line with international best practice. This is expected to be done in partnership with private institutions and individuals, including NGOs and other civil society organisations. Over the medium term, the department also plans to develop and implement the Audio-Visual and Digital Content Bill, and a charter for media transformation and diversity; and review and finalise the Media Development and Diversity Amendment Bill, which seeks to update outdated laws. These activities are carried out in the *Communications Policy, Research and Development* programme, which has a budget of R52.8 million over the MTEF period.

### ***Transforming the communications sector through digital broadcasting***

The shift from analogue to digital broadcasting is critical to transforming the communications sector, as it frees up much needed spectrum for broadband and other modern communications services. Digital broadcasting, therefore, will enable South Africa to adapt to and participate meaningfully in a globalised economy. As such, the department plans to fast-track the rollout of the digital migration project, which involves migrating all citizens by July 2020 to digital broadcast platforms. This is in line with the department's adoption of a new delivery model for digital migration, which was approved by Cabinet in 2018. The new model entails supplying digital set-top boxes to citizens through retail stores rather than directly by government, thereby freeing up government procurement processes.

The model will follow a phased provincial approach, where targeted public awareness and messaging will be done by the department through marketing and education programmes broadcast mainly on the South African Broadcasting Corporation's television and radio platforms, community radio and print media. Consumer awareness and registration campaigns will also be conducted by field teams comprising volunteers and contracted staff between April 2019 and July 2020. In addition, consumers will be provided with call centre support for all decoder installation and other related queries. This service will be administered and operated by Sentech due to its core role in the project. To carry out all activities related to the fast-tracking of the digital migration project, R96.9 million has been set aside over the medium term in the *Broadcasting Digital Migration* subprogramme in the *Industry and Capacity Development* programme.

## **Expenditure trends**

**Table 3.2 Vote expenditure trends by programme and economic classification**

Programmes																																				
1. Administration																																				
2. Communications Policy, Research and Development																																				
3. Industry and Capacity Development																																				
4. Entity Oversight																																				
Programme																																				
	Annual budget			Adjusted appropriation			Audited outcome			Annual budget			Adjusted appropriation			Audited outcome			Annual budget			Adjusted appropriation			Audited outcome			Revised estimate			Average: Outcome/Annual budget (%)			Average: Outcome/Adjusted appropriation (%)		
R million	2015/16			2016/17			2017/18			2018/19			2015/16 - 2018/19			2015/16 - 2018/19																				
Programme 1	42.4	42.4	48.2	45.1	57.1	57.3	62.8	67.4	65.5	64.6	70.4	67.9	111.1%	100.6%																						
Programme 2	7.9	7.9	4.9	8.4	7.7	6.3	8.5	6.9	5.8	11.5	11.2	11.2	78.0%	83.8%																						
Programme 3	10.2	20.2	20.4	10.9	47.7	35.2	22.3	28.2	21.4	53.3	45.3	45.3	126.4%	86.5%																						
Programme 4	1 220.4	1 220.4	1 214.6	1 281.0	1 237.2	1 237.0	1 331.5	1 325.9	1 326.3	1 383.7	1 389.3	1 389.3	99.1%	99.9%																						
<b>Total</b>	<b>1 280.9</b>	<b>1 290.9</b>	<b>1 288.0</b>	<b>1 345.4</b>	<b>1 349.7</b>	<b>1 335.7</b>	<b>1 425.1</b>	<b>1 428.3</b>	<b>1 419.0</b>	<b>1 513.1</b>	<b>1 516.2</b>	<b>1 513.7</b>	<b>99.9%</b>	<b>99.5%</b>																						
Change to 2018 Budget estimate													3.1																							

Table 3.2 Vote expenditure trends by programme and economic classification

Economic classification	2015/16			2016/17			2017/18			2018/19			Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate		
R million														
<b>Current payments</b>	<b>70.1</b>	<b>80.1</b>	<b>76.3</b>	<b>75.1</b>	<b>114.0</b>	<b>99.8</b>	<b>100.2</b>	<b>104.4</b>	<b>93.9</b>	<b>135.6</b>	<b>134.7</b>	<b>132.1</b>	<b>105.6%</b>	<b>92.9%</b>
Compensation of employees	56.0	56.0	47.6	59.2	68.2	65.5	76.7	71.2	64.5	81.3	80.9	78.4	93.7%	92.6%
Goods and services	14.1	24.1	28.7	16.0	45.8	34.4	23.5	33.2	29.5	54.3	53.8	53.8	135.7%	93.3%
<b>Transfers and subsidies</b>	<b>1 210.2</b>	<b>1 210.2</b>	<b>1 210.2</b>	<b>1 270.2</b>	<b>1 231.9</b>	<b>1 232.1</b>	<b>1 324.9</b>	<b>1 322.3</b>	<b>1 322.9</b>	<b>1 377.5</b>	<b>1 381.5</b>	<b>1 381.5</b>	<b>99.3%</b>	<b>100.0%</b>
Departmental agencies and accounts	1 037.2	1 037.2	1 037.2	1 088.1	1 049.8	1 049.8	1 151.1	1 147.8	1 147.8	1 190.1	1 193.2	1 193.2	99.1%	100.0%
Public corporations and private enterprises	172.9	172.9	172.9	182.1	182.1	182.1	173.8	173.8	173.8	187.4	187.4	187.4	100.0%	100.0%
Households	–	–	0.0	–	0.1	0.2	–	0.7	1.3	–	0.8	0.8	–	144.6%
<b>Payments for capital assets</b>	<b>0.7</b>	<b>0.7</b>	<b>1.6</b>	<b>0.1</b>	<b>3.8</b>	<b>3.8</b>	<b>0.0</b>	<b>1.6</b>	<b>2.1</b>	<b>0.0</b>	<b>0.1</b>	<b>0.1</b>	<b>896.2%</b>	<b>122.0%</b>
Machinery and equipment	0.7	0.7	1.6	0.1	3.8	3.8	0.0	1.6	2.1	0.0	0.1	0.1	896.2%	122.0%
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>0.0</b>	<b>–</b>	<b>–</b>	<b>0.1</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total</b>	<b>1 280.9</b>	<b>1 290.9</b>	<b>1 288.0</b>	<b>1 345.4</b>	<b>1 349.7</b>	<b>1 335.7</b>	<b>1 425.1</b>	<b>1 428.3</b>	<b>1 419.0</b>	<b>1 513.1</b>	<b>1 516.2</b>	<b>1 513.7</b>	<b>99.9%</b>	<b>99.5%</b>

## Expenditure estimates

Table 3.3 Vote expenditure estimates by programme and economic classification

Programmes								
1. Administration								
2. Communications Policy, Research and Development								
3. Industry and Capacity Development								
4. Entity Oversight								
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
R million	2018/19	2015/16 - 2018/19	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	
Programme 1	67.9	17.0%	4.3%	64.9	68.9	74.8	3.3%	4.3%
Programme 2	11.2	12.5%	0.5%	16.4	17.5	18.9	18.8%	1.0%
Programme 3	45.3	30.9%	2.2%	47.4	50.8	24.4	-18.6%	2.6%
Programme 4	1 389.3	4.4%	93.0%	1 447.4	1 532.9	1 619.8	5.2%	92.2%
<b>Total</b>	<b>1 513.7</b>	<b>5.5%</b>	<b>100.0%</b>	<b>1 576.1</b>	<b>1 670.1</b>	<b>1 737.9</b>	<b>4.7%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				(12.3)	(13.2)	(13.0)		
Economic classification								
<b>Current payments</b>	<b>132.1</b>	<b>18.2%</b>	<b>7.2%</b>	<b>143.6</b>	<b>153.1</b>	<b>134.3</b>	<b>0.5%</b>	<b>8.7%</b>
Compensation of employees	78.4	11.9%	4.6%	87.7	94.3	100.4	8.6%	5.6%
Goods and services	53.8	30.7%	2.6%	55.9	58.8	33.9	-14.2%	3.1%
<b>Transfers and subsidies</b>	<b>1 381.5</b>	<b>4.5%</b>	<b>92.6%</b>	<b>1 432.4</b>	<b>1 516.9</b>	<b>1 603.6</b>	<b>5.1%</b>	<b>91.3%</b>
Departmental agencies and accounts	1 193.2	4.8%	79.7%	1 233.4	1 307.0	1 382.0	5.0%	78.7%
Public corporations and private enterprises	187.4	2.7%	12.9%	199.0	210.0	221.5	5.7%	12.6%
Households	0.8	–	0.0%	–	–	–	-100.0%	0.0%
<b>Payments for capital assets</b>	<b>0.1</b>	<b>-45.8%</b>	<b>0.1%</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>-21.4%</b>	<b>0.0%</b>
Machinery and equipment	0.1	-45.8%	0.1%	0.0	0.0	0.1	-21.4%	0.0%
Software and other intangible assets	–	–	–	0.1	0.1	–	–	0.0%
<b>Total</b>	<b>1 513.7</b>	<b>5.5%</b>	<b>100.0%</b>	<b>1 576.1</b>	<b>1 670.1</b>	<b>1 737.9</b>	<b>4.7%</b>	<b>100.0%</b>

## Expenditure trends and estimates for significant spending items

**Table 3.4 Expenditure trends and estimates for significant spending items**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average Expenditure/ Total vote (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Government Communication and Information System	365 476	385 256	401 450	423 585	5.0%	28.4%	441 683	471 442	500 309	5.7%	28.3%
Independent Communications Authority of South Africa	393 619	373 071	430 383	443 961	4.1%	29.5%	452 645	477 721	504 186	4.3%	28.9%
Brand South Africa	173 160	181 186	194 300	200 430	5.0%	13.5%	207 914	219 397	231 546	4.9%	13.2%
Film and Publication Board	82 359	86 472	91 684	94 577	4.7%	6.4%	99 373	104 833	110 599	5.4%	6.3%
<b>Total</b>	<b>1 014 614</b>	<b>1 025 985</b>	<b>1 117 817</b>	<b>1 162 553</b>	<b>4.6%</b>	<b>77.8%</b>	<b>1 201 615</b>	<b>1 273 393</b>	<b>1 346 640</b>	<b>5.0%</b>	<b>76.7%</b>

## Goods and services expenditure trends and estimates

**Table 3.5 Vote goods and services expenditure trends and estimates**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Administrative fees	280	556	534	970	51.3%	1.6%	961	1 037	1 099	4.2%	2.0%
Advertising	3 163	1 462	1 535	7 070	30.7%	9.0%	11 415	11 770	88	-76.8%	15.0%
Minor assets	89	136	42	84	-1.9%	0.2%	208	209	221	38.1%	0.4%
Audit costs: External	–	790	1 056	1 750	–	2.5%	1 100	1 161	1 242	-10.8%	2.6%
Bursaries: Employees	62	32	13	20	-31.4%	0.1%	50	58	121	82.2%	0.1%
Catering: Departmental activities	1 085	2 519	600	824	-8.8%	3.4%	508	562	828	0.2%	1.3%
Communication	1 887	5 675	1 584	2 073	3.2%	7.7%	1 999	1 726	1 824	-4.2%	3.8%
Computer services	34	253	313	566	155.3%	0.8%	352	358	366	-13.5%	0.8%
Consultants: Business and advisory services	31	39	553	1 850	290.8%	1.7%	1 500	1 583	–	-100.0%	2.4%
Legal services	2 416	2 149	2 747	1 960	-6.7%	6.3%	1 044	2 110	1 788	-3.0%	3.4%
Contractors	342	104	32	217	-14.1%	0.5%	235	243	261	6.3%	0.5%
Agency and support/outsourced services	98	32	–	126	8.7%	0.2%	1 387	1 459	1 539	130.3%	2.2%
Entertainment	11	9	43	51	66.7%	0.1%	310	56	333	86.9%	0.4%
Fleet services (including government motor transport)	2 317	3 924	2 689	2 793	6.4%	8.0%	2 557	2 295	2 178	-8.0%	4.9%
Consumable supplies	139	99	194	458	48.8%	0.6%	398	339	461	0.2%	0.8%
Consumables: Stationery, printing and office supplies	967	703	1 173	1 951	26.4%	3.3%	2 271	2 345	2 482	8.4%	4.5%
Operating leases	201	219	287	365	22.0%	0.7%	274	290	306	-5.7%	0.6%
Rental and hiring	279	1 122	377	3 054	122.0%	3.3%	5 741	4 941	177	-61.3%	6.9%
Property payments	–	–	87	2 936	–	2.1%	4 036	3 249	3 428	5.3%	6.7%
Travel and subsistence	14 454	13 602	15 258	22 518	15.9%	45.0%	17 770	21 234	13 077	-16.6%	36.9%
Training and development	207	106	51	500	34.2%	0.6%	557	588	590	5.7%	1.1%
Operating payments	625	654	280	799	8.5%	1.6%	516	485	634	-7.4%	1.2%
Venues and facilities	–	177	5	817	–	0.7%	688	725	856	1.6%	1.5%
<b>Total</b>	<b>28 687</b>	<b>34 362</b>	<b>29 453</b>	<b>53 752</b>	<b>23.3%</b>	<b>100.0%</b>	<b>55 877</b>	<b>58 823</b>	<b>33 899</b>	<b>-14.2%</b>	<b>100.0%</b>

## Transfers and subsidies expenditure trends and estimates

**Table 3.6 Vote transfers and subsidies trends and estimates**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Households											
<b>Social benefits</b>											
<b>Current</b>	<b>49</b>	<b>199</b>	<b>1 263</b>	<b>828</b>	<b>156.6%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>–</b>
Households	49	199	1 263	828	156.6%	–	–	–	–	-100.0%	–
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>1 037 229</b>	<b>1 049 799</b>	<b>1 147 822</b>	<b>1 193 222</b>	<b>4.8%</b>	<b>86.0%</b>	<b>1 233 410</b>	<b>1 306 950</b>	<b>1 382 042</b>	<b>5.0%</b>	<b>86.2%</b>
Media Development and Diversity Agency	22 615	23 814	30 005	30 669	10.7%	2.1%	31 795	33 557	35 402	4.9%	2.2%
Brand South Africa	173 160	181 186	194 300	200 430	5.0%	14.6%	207 914	219 397	231 546	4.9%	14.5%

Table 3.6 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
Government Communication and Information System	365 476	385 256	401 450	423 585	5.0%	30.6%	441 683	471 442	500 309	5.7%	31.0%
Independent Communications Authority of South Africa	393 619	373 071	430 383	443 961	4.1%	31.9%	452 645	477 721	504 186	4.3%	31.7%
Film and Publication Board	82 359	86 472	91 684	94 577	4.7%	6.9%	99 373	104 833	110 599	5.4%	6.9%
<b>Public corporations and private enterprises</b>											
<b>Other transfers to public corporations</b>											
<b>Current</b>	<b>172 927</b>	<b>182 093</b>	<b>173 766</b>	<b>187 421</b>	<b>2.7%</b>	<b>13.9%</b>	<b>199 016</b>	<b>209 963</b>	<b>221 510</b>	<b>5.7%</b>	<b>13.8%</b>
South African Broadcasting Corporation: Channel Africa	49 640	52 271	54 885	58 068	5.4%	4.2%	61 320	64 693	68 251	5.5%	4.3%
South African Broadcasting Corporation: Public broadcaster	101 785	107 180	105 947	115 669	4.4%	8.4%	123 246	130 025	137 176	5.8%	8.5%
South African Broadcasting Corporation: Community radio stations	9 804	10 324	–	–	-100.0%	0.4%	–	–	–	–	–
South African Broadcasting Corporation: Programme productions	11 698	12 318	12 934	13 684	5.4%	1.0%	14 450	15 245	16 083	5.5%	1.0%
<b>Total</b>	<b>1 210 205</b>	<b>1 232 091</b>	<b>1 322 851</b>	<b>1 381 471</b>	<b>4.5%</b>	<b>100.0%</b>	<b>1 432 426</b>	<b>1 516 913</b>	<b>1 603 552</b>	<b>5.1%</b>	<b>100.0%</b>

## Personnel information

Table 3.7 Vote personnel numbers and cost by salary level and programme<sup>1</sup>

Number of posts estimated for 31 March 2019		Number and cost <sup>2</sup> of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%) 2018/19 - 2021/22	Average: Salary level/Total (%)	
		2017/18			2018/19			2019/20			2020/21			2021/22					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
<b>Communications</b>																			
Salary level	92	25	90	64.5	0.7	107	78.4	0.7	120	87.7	0.7	120	94.3	0.8	121	100.4	0.8	4.2%	100.0%
1 – 6	14	6	15	5.2	0.3	17	4.8	0.3	20	5.6	0.3	20	6.2	0.3	22	7.0	0.3	9.0%	16.9%
7 – 10	25	2	24	8.8	0.4	34	14.2	0.4	41	18.7	0.5	41	20.1	0.5	41	21.7	0.5	6.4%	33.5%
11 – 12	21	7	19	13.1	0.7	20	14.1	0.7	27	22.0	0.8	27	23.6	0.9	26	24.3	0.9	9.1%	21.4%
13 – 16	30	10	30	31.8	1.1	34	42.2	1.2	31	39.6	1.3	31	42.4	1.4	31	45.4	1.5	-3.0%	27.1%
Other	2	–	2	5.7	2.9	2	3.0	1.5	1	1.8	1.8	1	1.9	1.9	1	2.0	2.0	-20.6%	1.1%
<b>Programme</b>	<b>92</b>	<b>25</b>	<b>90</b>	<b>64.5</b>	<b>0.7</b>	<b>107</b>	<b>78.4</b>	<b>0.7</b>	<b>120</b>	<b>87.7</b>	<b>0.7</b>	<b>120</b>	<b>94.3</b>	<b>0.8</b>	<b>121</b>	<b>100.4</b>	<b>0.8</b>	<b>4.2%</b>	<b>100.0%</b>
Programme 1	65	20	63	42.3	0.7	75	45.6	0.6	71	45.9	0.6	70	49.2	0.7	71	52.8	0.7	-1.8%	61.3%
Programme 2	9	–	7	4.4	0.6	11	8.0	0.7	17	12.6	0.7	17	13.5	0.8	17	14.6	0.9	15.6%	13.2%
Programme 3	11	5	12	13.5	1.1	13	18.4	1.4	17	16.4	1.0	18	17.9	1.0	18	19.2	1.1	11.5%	14.1%
Programme 4	7	–	8	4.2	0.5	8	6.5	0.8	15	12.7	0.8	15	13.6	0.9	15	13.7	0.9	23.3%	11.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Departmental receipts

Table 3.8 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2018/19	Revised estimate 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Receipt item/ Total (%) 2015/16 - 2018/19	Medium-term receipts estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Receipt item/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18					2019/20	2020/21	2021/22		
<b>Departmental receipts</b>	<b>3 486</b>	<b>2 579</b>	<b>2 225</b>	<b>2 061</b>	<b>2 061</b>	<b>-16.1%</b>	<b>100.0%</b>	<b>2 745</b>	<b>2 896</b>	<b>2 907</b>	<b>12.1%</b>	<b>100.0%</b>
<b>Sales of goods and services produced by department</b>	<b>12</b>	<b>61</b>	<b>51</b>	<b>88</b>	<b>88</b>	<b>94.3%</b>	<b>2.0%</b>	<b>92</b>	<b>97</b>	<b>100</b>	<b>4.4%</b>	<b>3.6%</b>
Sales by market establishments of which:	5	50	41	73	73	144.4%	1.6%	76	80	82	4.0%	2.9%
Market Establishment: Rental Parking (covered and open)	5	50	41	73	73	144.4%	1.6%	76	80	82	4.0%	2.9%

**Table 3.8 Departmental receipts by economic classification**

	Audited outcome			Adjusted estimate 2018/19	Revised estimate	Average growth rate (%)		Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2015/16	2016/17	2017/18			2015/16 - 2018/19	2018/19	2019/20	2020/21	2021/22		
R thousand												
Other sales	7	11	10	15	15	28.9%	0.4%	16	17	18	6.3%	0.6%
of which:												
Commission on insurance	7	11	10	15	15	28.9%	0.4%	16	17	18	6.3%	0.6%
Interest, dividends and rent on land	3 406	2 239	1 992	1 900	1 900	-17.7%	92.1%	2 458	2 593	2 596	11.0%	90.0%
Interest	3 406	2 239	1 992	1 900	1 900	-17.7%	92.1%	2 458	2 593	2 596	11.0%	90.0%
Transactions in financial assets and liabilities	68	279	182	73	73	2.4%	5.8%	195	206	211	42.4%	6.5%
<b>Total</b>	<b>3 486</b>	<b>2 579</b>	<b>2 225</b>	<b>2 061</b>	<b>2 061</b>	<b>-16.1%</b>	<b>100.0%</b>	<b>2 745</b>	<b>2 896</b>	<b>2 907</b>	<b>12.1%</b>	<b>100.0%</b>

## Programme 1: Administration

### Programme purpose

Provide strategic leadership, management and support services to the department.

### Expenditure trends and estimates

**Table 3.9 Administration expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2018/19	2019/20	2020/21	2021/22		
R million											
Ministry	12.0	8.4	10.1	9.7	-6.8%	16.7%	7.1	7.6	8.2	-5.7%	11.7%
Departmental Management	28.7	31.6	32.3	29.8	1.3%	50.8%	25.7	27.5	31.1	1.4%	40.9%
Internal Audit	-	0.9	1.1	2.3	-	1.8%	1.7	1.8	1.9	-7.3%	2.7%
Corporate Services	4.9	9.9	12.5	16.6	50.5%	18.2%	18.1	19.1	20.1	6.5%	26.5%
Financial Management	2.6	6.5	9.5	11.9	66.7%	12.6%	12.3	13.0	13.7	4.7%	18.2%
<b>Total</b>	<b>48.2</b>	<b>57.3</b>	<b>65.5</b>	<b>70.4</b>	<b>13.5%</b>	<b>100.0%</b>	<b>64.9</b>	<b>68.9</b>	<b>74.8</b>	<b>2.0%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				5.8			(11.8)	(12.7)	(13.6)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>47.3</b>	<b>56.0</b>	<b>62.5</b>	<b>69.7</b>	<b>13.8%</b>	<b>97.6%</b>	<b>64.8</b>	<b>68.9</b>	<b>74.8</b>	<b>2.4%</b>	<b>99.7%</b>
Compensation of employees	29.3	42.6	42.3	48.1	17.9%	67.3%	45.9	49.2	52.8	3.2%	70.3%
Goods and services <sup>1</sup>	18.0	13.3	20.2	21.7	6.4%	30.3%	18.9	19.6	22.0	0.5%	29.5%
of which:											
Audit costs: External	-	0.8	1.1	1.8	-	1.5%	1.1	1.2	1.2	-10.8%	1.9%
Communication	1.1	1.2	1.3	1.3	5.4%	2.0%	1.3	1.0	1.1	-7.2%	1.7%
Legal services	0.6	0.2	2.5	1.5	36.3%	2.0%	0.5	1.6	1.7	4.6%	1.9%
Fleet services (including government motor transport)	2.3	3.3	2.6	2.4	0.8%	4.4%	2.2	1.9	1.7	-10.0%	2.9%
Property payments	-	-	-	2.9	-	1.2%	4.0	3.2	3.4	5.3%	4.9%
Travel and subsistence	11.7	6.1	10.7	8.5	-10.1%	15.3%	6.4	7.7	8.7	0.9%	11.2%
Transfers and subsidies <sup>1</sup>	0.0	-	0.8	0.7	136.8%	0.6%	-	-	-	-100.0%	0.2%
Households	0.0	-	0.8	0.7	136.8%	0.6%	-	-	-	-100.0%	0.2%
Payments for capital assets	0.8	1.3	2.1	0.0	-68.9%	1.7%	0.1	0.1	-	-100.0%	0.1%
Machinery and equipment	0.8	1.3	2.1	0.0	-68.9%	1.7%	-	-	-	-100.0%	-
Software and other intangible assets	-	-	-	-	-	-	0.1	0.1	-	-	-
<b>Total</b>	<b>48.2</b>	<b>57.3</b>	<b>65.5</b>	<b>70.4</b>	<b>13.5%</b>	<b>100.0%</b>	<b>64.9</b>	<b>68.9</b>	<b>74.8</b>	<b>2.0%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	3.7%	4.3%	4.6%	4.6%	-	-	4.1%	4.1%	4.3%	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Programme 2: Communications Policy, Research and Development

### Programme purpose

Conduct research, and develop communications and broadcasting policies.

## Objectives

- Improve universal access to broadcasting services and information to all citizens by developing broadcasting and communications legislation by March 2020.
- Support the growth and development of the creative industries sector by developing a charter on media transformation and diversity by March 2020.

## Subprogrammes

- *Broadcasting Policy* oversees the development and implementation of public and community broadcasting policies and strategies, policies and strategies to promote the commercial broadcasting tier; and facilitates the implementation of policies by regulatory institutions in the sector.
- *Media Policy* conducts research and develops print media, new media and communications policies.
- *Technology and Engineering Services* conducts research and develops broadcasting spectrum policy and plans, develops standards, and manages technology and engineering services.

## Expenditure trends and estimates

**Table 3.10 Communications Policy, Research and Development expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2015/16 - 2018/19	Average: Expenditure/ Total (%)	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average: Expenditure/ Total (%)
R million											
Broadcasting Policy	4.9	6.3	5.8	8.6	20.6%	90.4%	10.5	11.3	12.0	11.8%	66.1%
Media Policy	–	–	0.0	0.3	–	1.0%	5.6	6.0	6.6	197.6%	28.8%
Technology and Engineering Services	0.0	–	0.0	2.4	471.1%	8.6%	0.3	0.3	0.3	-50.5%	5.1%
<b>Total</b>	<b>4.9</b>	<b>6.3</b>	<b>5.8</b>	<b>11.2</b>	<b>31.9%</b>	<b>100.0%</b>	<b>16.4</b>	<b>17.5</b>	<b>18.9</b>	<b>18.8%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				(0.3)			2.6	2.8	2.9		
<b>Economic classification</b>											
<b>Current payments</b>	<b>4.3</b>	<b>6.2</b>	<b>5.8</b>	<b>11.2</b>	<b>38.0%</b>	<b>97.5%</b>	<b>16.4</b>	<b>17.5</b>	<b>18.9</b>	<b>18.8%</b>	<b>100.0%</b>
Compensation of employees	3.8	4.8	4.4	8.0	28.4%	73.9%	12.6	13.5	14.6	22.5%	76.1%
Goods and services <sup>1</sup>	0.5	1.5	1.4	3.3	84.9%	23.6%	3.8	4.0	4.2	8.9%	23.9%
of which:											
Catering: Departmental activities	–	0.0	0.0	0.1	–	0.3%	0.1	0.1	0.1	24.2%	0.7%
Communication	0.0	1.0	0.1	0.1	139.3%	4.3%	0.1	0.1	0.1	-0.2%	0.8%
Agency and support/outsourced services	0.0	–	–	0.1	247.6%	0.5%	0.3	0.3	0.3	29.7%	1.4%
Consumables: Stationery, printing and office supplies	0.1	0.0	–	0.3	36.5%	1.6%	0.4	0.4	0.4	9.2%	2.3%
Travel and subsistence	0.3	0.2	1.3	1.7	88.5%	12.2%	2.3	2.4	2.6	14.4%	14.1%
Venues and facilities	–	0.2	–	0.4	–	2.0%	0.3	0.3	0.3	-7.4%	2.1%
<b>Transfers and subsidies<sup>1</sup></b>	<b>–</b>	<b>0.1</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>0.2%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Households	–	0.1	–	–	–	0.2%	–	–	–	–	–
<b>Payments for capital assets</b>	<b>0.6</b>	<b>0.0</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>2.3%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Machinery and equipment	0.6	0.0	–	–	-100.0%	2.3%	–	–	–	–	–
<b>Total</b>	<b>4.9</b>	<b>6.3</b>	<b>5.8</b>	<b>11.2</b>	<b>31.9%</b>	<b>100.0%</b>	<b>16.4</b>	<b>17.5</b>	<b>18.9</b>	<b>18.8%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>0.4%</b>	<b>0.5%</b>	<b>0.4%</b>	<b>0.7%</b>	<b>–</b>	<b>–</b>	<b>1.0%</b>	<b>1.1%</b>	<b>1.1%</b>	<b>–</b>	<b>–</b>

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Programme 3: Industry and Capacity Development

### Programme purpose

Manage enterprise development, broadcasting digital migration, and industry research and analysis. Implement a structured programme of engagement with stakeholders in support of the department's programmes and projects.



## Objectives

- Support the growth and development of the creative industries sector by providing necessary skills to the youth and women for digital platforms by March 2020.
- Ensure the country migrates from analogue to digital broadcasting through the installation of digital devices to access digital broadcasting by March 2020.
- Strengthen support, guidance and interrelations with stakeholders through coordinating bilateral engagement and position papers by March 2020.
- Market the country locally and internationally to provide an enabling environment for investment through participation in multilateral structures by March 2020.

## Subprogrammes

- *Enterprise Development* manages enterprise development; implements policy; manages and supports creative industries and media transformation; compiles skills profiles; and develops skills development programmes, including the development and implementation of broadcasting industry development strategies and plans.
- *Broadcasting Digital Migration* manages broadcasting digital migration with the aim of migrating from analogue to digital broadcasting, and plays an important role in creating and supporting small, medium and micro enterprises in the digital domain.
- *Industry Research and Analysis* manages industry research and analysis.
- *Intergovernmental Relations and Stakeholder Management* manages intergovernmental relations and stakeholder relations.

## Expenditure trends and estimates

**Table 3.11 Industry and Capacity Development expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2015/16 - 2018/19	Average: Expenditure/ Total (%)	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average: Expenditure/ Total (%)
R million											
Enterprise Development	2.4	0.2	0.0	2.0	-5.8%	3.8%	2.1	2.2	2.4	5.5%	5.2%
Broadcasting Digital Migration	15.3	27.9	15.1	37.9	35.4%	78.6%	39.3	42.2	15.4	-25.9%	80.2%
Industry Research and Analysis	1.7	5.4	3.8	3.2	23.0%	11.6%	1.7	1.8	1.9	-16.5%	5.1%
Intergovernmental Relations and Stakeholder Management	1.0	1.7	2.4	2.2	30.5%	6.0%	4.3	4.6	4.8	29.3%	9.5%
<b>Total</b>	<b>20.4</b>	<b>35.2</b>	<b>21.4</b>	<b>45.3</b>	<b>30.5%</b>	<b>100.0%</b>	<b>47.4</b>	<b>50.8</b>	<b>24.4</b>	<b>-18.6%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				(8.0)			4.7	5.1	5.5		
<b>Economic classification</b>											
<b>Current payments</b>	<b>20.3</b>	<b>32.6</b>	<b>20.9</b>	<b>45.1</b>	<b>30.5%</b>	<b>97.3%</b>	<b>47.4</b>	<b>50.7</b>	<b>24.4</b>	<b>-18.6%</b>	<b>99.8%</b>
Compensation of employees	11.0	13.4	13.5	18.4	18.6%	46.0%	16.4	17.9	19.2	1.4%	42.8%
Goods and services <sup>1</sup>	9.3	19.2	7.4	26.7	42.2%	51.3%	31.0	32.8	5.2	-42.0%	57.0%
of which:											
Advertising	3.0	1.3	1.3	7.0	32.1%	10.4%	11.3	11.7	-	-100.0%	17.9%
Consultants: Business and advisory services	0.0	0.0	0.5	1.5	336.8%	1.7%	1.5	1.6	-	-100.0%	2.7%
Agency and support/outsourced services	-	-	-	-	-	-	1.1	1.1	1.2	-	2.0%
Consumables: Stationery, printing and office supplies	0.4	0.4	1.0	1.0	33.4%	2.2%	1.0	1.1	1.1	5.0%	2.5%
Rental and hiring	0.2	1.1	0.4	3.1	150.6%	3.9%	5.7	4.9	0.2	-61.3%	8.3%
Travel and subsistence	2.2	7.1	3.1	11.1	71.4%	19.2%	7.8	9.8	0.4	-67.2%	17.4%
Transfers and subsidies <sup>1</sup>	-	0.1	0.5	0.1	-	0.5%	-	-	-	-100.0%	0.1%
Households	-	0.1	0.5	0.1	-	0.5%	-	-	-	-100.0%	0.1%
Payments for capital assets	0.1	2.5	-	0.1	5.4%	2.2%	0.0	0.0	0.1	-14.1%	0.1%
Machinery and equipment	0.1	2.5	-	0.1	5.4%	2.2%	0.0	0.0	0.1	-14.1%	0.1%
<b>Total</b>	<b>20.4</b>	<b>35.2</b>	<b>21.4</b>	<b>45.3</b>	<b>30.5%</b>	<b>100.0%</b>	<b>47.4</b>	<b>50.8</b>	<b>24.4</b>	<b>-18.6%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>1.6%</b>	<b>2.6%</b>	<b>1.5%</b>	<b>3.0%</b>			<b>3.0%</b>	<b>3.0%</b>	<b>1.4%</b>		

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Programme 4: Entity Oversight

### Programme purpose

Monitor the implementation of policies by state-owned entities and regulatory institutions, and provide guidance and oversight on their governance matters.

### Objective

- Improve the capacity of the department's entities to deliver their services by periodically reviewing and continually monitoring the governance frameworks of public entities.

### Subprogrammes

- *Programme Management for Entity Oversight* strengthens the capacity of the department and that of its state-owned entities to effectively deliver on their public mandates.
- *Broadcasting and Community Media* monitors the implementation of broadcasting and community media policies, and provides guidance in and oversight of the governance matters of state-owned entities.
- *Communication and Branding* monitors the implementation of communications and branding policies, and provides guidance in and oversight of the governance matters of state-owned entities.
- *Regulatory Institutions* monitors the implementation of policies, and provides guidance in and oversight of the governance matters of regulatory institutions.

### Expenditure trends and estimates

**Table 3.12 Entity Oversight expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average Expenditure/ Total (%)
R million											
Programme Management for Entity Oversight	2.6	4.1	3.4	2.5	-0.3%	0.2%	8.5	9.2	9.0	52.5%	0.5%
Broadcasting and Community Media	196.9	206.9	205.0	221.6	4.0%	16.1%	234.5	247.4	261.0	5.6%	16.1%
Communication and Branding	539.1	566.4	595.8	624.5	5.0%	45.0%	650.1	691.4	732.5	5.5%	45.1%
Regulatory Institutions	476.0	459.5	522.1	540.6	4.3%	38.7%	554.2	584.9	617.2	4.5%	38.3%
Strategy and Policy Alignment	0.0	–	–	–	-100.0%	–	–	–	–	–	–
<b>Total</b>	<b>1 214.6</b>	<b>1 237.0</b>	<b>1 326.3</b>	<b>1 389.3</b>	<b>4.6%</b>	<b>100.0%</b>	<b>1 447.4</b>	<b>1 532.9</b>	<b>1 619.8</b>	<b>5.2%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				5.6			(8.6)	(8.8)	(8.8)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>4.4</b>	<b>5.0</b>	<b>4.7</b>	<b>8.6</b>	<b>25.3%</b>	<b>0.4%</b>	<b>14.9</b>	<b>16.0</b>	<b>16.2</b>	<b>23.7%</b>	<b>0.9%</b>
Compensation of employees	3.5	4.7	4.2	6.5	23.0%	0.4%	12.7	13.6	13.7	28.5%	0.8%
Goods and services <sup>1</sup>	0.9	0.3	0.4	2.1	33.6%	0.1%	2.2	2.3	2.5	5.7%	0.2%
<i>of which:</i>											
<i>Catering: Departmental activities</i>	0.0	0.0	0.0	0.0	71.0%	–	0.0	0.0	0.0	103.3%	–
<i>Communication</i>	0.0	0.1	0.1	0.3	86.8%	–	0.3	0.3	0.3	2.7%	–
<i>Consumables: Stationery, printing and office supplies</i>	0.0	0.0	0.0	0.3	133.8%	–	0.4	0.4	0.4	12.3%	–
<i>Operating leases</i>	–	–	0.0	0.1	–	–	0.1	0.2	0.2	3.6%	–
<i>Travel and subsistence</i>	0.3	0.2	0.3	1.2	63.8%	–	1.2	1.3	1.4	5.3%	0.1%
<i>Operating payments</i>	–	–	0.0	0.1	–	–	0.1	0.1	0.1	-22.3%	–
<b>Transfers and subsidies<sup>1</sup></b>	<b>1 210.2</b>	<b>1 232.0</b>	<b>1 321.6</b>	<b>1 380.7</b>	<b>4.5%</b>	<b>99.6%</b>	<b>1 432.4</b>	<b>1 516.9</b>	<b>1 603.6</b>	<b>5.1%</b>	<b>99.1%</b>
Departmental agencies and accounts	1 037.2	1 049.8	1 147.8	1 193.2	4.8%	85.7%	1 233.4	1 307.0	1 382.0	5.0%	85.4%
Public corporations and private enterprises	172.9	182.1	173.8	187.4	2.7%	13.9%	199.0	210.0	221.5	5.7%	13.7%
Households	–	0.1	–	0.1	–	–	–	–	–	-100.0%	–
<b>Payments for capital assets</b>	<b>0.0</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Machinery and equipment	0.0	–	–	–	-100.0%	–	–	–	–	–	–
<b>Total</b>	<b>1 214.6</b>	<b>1 237.0</b>	<b>1 326.3</b>	<b>1 389.3</b>	<b>4.6%</b>	<b>100.0%</b>	<b>1 447.4</b>	<b>1 532.9</b>	<b>1 619.8</b>	<b>5.2%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	94.3%	92.6%	93.5%	91.6%	–	–	91.8%	91.8%	93.2%	–	–

**Table 3.12 Entity Oversight expenditure trends and estimates by subprogramme and economic classification**

Details of selected transfers and subsidies											
R million	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>1 037.2</b>	<b>1 049.8</b>	<b>1 147.8</b>	<b>1 193.2</b>	<b>4.8%</b>	<b>85.7%</b>	<b>1 233.4</b>	<b>1 307.0</b>	<b>1 382.0</b>	<b>5.0%</b>	<b>85.4%</b>
Media Development and Diversity Agency	22.6	23.8	30.0	30.7	10.7%	2.1%	31.8	33.6	35.4	4.9%	2.2%
Brand South Africa	173.2	181.2	194.3	200.4	5.0%	14.5%	207.9	219.4	231.5	4.9%	14.3%
Government Communication and Information System	365.5	385.3	401.5	423.6	5.0%	30.5%	441.7	471.4	500.3	5.7%	30.7%
Independent Communications Authority of South Africa	393.6	373.1	430.4	444.0	4.1%	31.8%	452.6	477.7	504.2	4.3%	31.4%
Film and Publication Board	82.4	86.5	91.7	94.6	4.7%	6.9%	99.4	104.8	110.6	5.4%	6.8%
<b>Public corporations and private enterprises</b>											
<b>Public corporations</b>											
<b>Other transfers to public corporations</b>											
<b>Current</b>	<b>172.9</b>	<b>182.1</b>	<b>173.8</b>	<b>187.4</b>	<b>2.7%</b>	<b>13.9%</b>	<b>199.0</b>	<b>210.0</b>	<b>221.5</b>	<b>5.7%</b>	<b>13.7%</b>
South African Broadcasting Corporation: Channel Africa	49.6	52.3	54.9	58.1	5.4%	4.2%	61.3	64.7	68.3	5.5%	4.2%
South African Broadcasting Corporation: Public broadcaster	101.8	107.2	105.9	115.7	4.4%	8.3%	123.2	130.0	137.2	5.8%	8.5%
South African Broadcasting Corporation: Community radio stations	9.8	10.3	–	–	-100.0%	0.4%	–	–	–	–	–
South African Broadcasting Corporation: Programme productions	11.7	12.3	12.9	13.7	5.4%	1.0%	14.5	15.2	16.1	5.5%	1.0%

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Other department within the vote

### Government Communication and Information System

#### Budget summary

R million	2019/20				2020/21	2021/22
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
<b>MTEF allocation</b>						
Administration	163.8	163.1	0.1	0.7	173.8	184.3
Content Processing and Dissemination	152.9	152.0	–	0.9	163.1	173.5
Intergovernmental Coordination and Stakeholder Management	125.0	124.3	0.0	0.6	134.5	142.6
<b>Total expenditure estimates</b>	<b>441.7</b>	<b>439.4</b>	<b>0.1</b>	<b>2.2</b>	<b>471.4</b>	<b>500.3</b>

Executive authority: Minister of Communications  
Accounting officer: Director-General of Government Communication and Information System  
Website address: [www.gcis.gov.za](http://www.gcis.gov.za)

The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public-private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.

#### Department purpose

Provide a comprehensive communication service on behalf of government to facilitate the involvement of the majority of South Africans in governance, reconstruction and development, nation building, and reconciliation.

#### Mandate

The mandate of the Government Communication and Information System is derived from section 195(g) of the Constitution, which stipulates that the public should be provided with information that is timely, accurate and accessible. This is in support of the constitutional principles of freedom of expression, transparency and openness of government. The department is responsible for providing strategic leadership and coordinating government communication to ensure that the public is informed and have access to government programmes and policies that benefit them.

## Selected performance indicators

**Table 3.13 Performance indicators by programme and related outcome**

Indicator	Programme	MTSF Outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of cluster reports on perceptions of government delivery and performance reports per year	Content Processing and Dissemination	Outcome 14: Nation building and social cohesion	14	10	10	10	10	10	10
Number of copies of Vuk'uzenzele newspaper published per year	Content Processing and Dissemination		18.7m	21.4m	23.5m	18.7m	18.7m	18.7m	18.7m
Number of radio advertisements and dramas produced per year	Content Processing and Dissemination		41	48	15	-1	-1	-1	-1
Number of radio products and services provided per year <sup>2,3</sup>	Content Processing and Dissemination		220	229	288	240	240	240	240
Number of video programmes produced per year	Content Processing and Dissemination		183	120	472	-1	-1	-1	-1
Number of video services provided per year <sup>2,3</sup>	Content Processing and Dissemination		1 337	664	652	600	600	600	600
Number of requests for photographic coverage handled per year	Content Processing and Dissemination		564	500	544	-1	-1	-1	-1
Number of photographic services provided per year <sup>2,3</sup>	Content Processing and Dissemination		1 049	582	537	450	450	450	450
Number of live broadcasts on community radio stations per year	Content Processing and Dissemination		66	54	85	-1	-1	-1	-1
Number of government and national events covered by video per year	Content Processing and Dissemination		572	400	640	-1	-1	-1	-1
Number of graphic designs produced per year <sup>2</sup>	Content Processing and Dissemination		294	160	503	400	400	400	400
Number of requests for media briefings received from government departments per year <sup>2</sup>	Intergovernmental Coordination and Stakeholder Management		21	100	133	100	100	100	110
Number of community and stakeholder liaison visits undertaken per year	Intergovernmental Coordination and Stakeholder Management		2 170	2 127	1 959	1 800	1 710	1 710	1 710
Number of development communication projects aligned with the government communication programme per year <sup>2</sup>	Intergovernmental Coordination and Stakeholder Management		1 920	1 839	1 727	1 200	1 140	1 140	1 140
Number of reports on rapid response facilitated per year	Intergovernmental Coordination and Stakeholder Management		23	311	24	24	24	24	24
Number of marketing events per Thusong service centre per year	Intergovernmental Coordination and Stakeholder Management	580	555	511	486	252	252	252	

1. Indicator discontinued.

2. Fluctuations in targets achieved are due to the indicator being driven by demand.

3. Old indicator selected for publication in the 2019 ENE.

## Expenditure analysis

The National Development Plan emphasises the need to unite all South Africans around a common goal, ensure citizens are active in their own development, and build a capable and developmental state. This is given expression by outcome 12 (an efficient, effective and development-oriented public service) and outcome 14 (nation building and social cohesion) of government's 2014-2019 medium-term strategic framework, with which the work of the Government Communication and Information System is directly aligned. To support the realisation of these outcomes, over the medium term, the department will continue to focus on providing and facilitating strategic government communication, and facilitating active citizen participation.

As the work of the department is labour intensive, spending on compensation of employees across all programmes accounts for 62.3 per cent (R880 million) of its total budget over the MTEF period, increasing at an average annual rate of 7.4 per cent, from R252.6 million in 2018/19 to R312.9 million in 2021/22. The department's number of personnel is expected to average 465 over the MTEF period.

### **Providing and facilitating strategic government communication**

One of the key functions of the department is to provide information about government policies, plans, programmes and activities to the public. Accordingly, the department plans to produce and publish 14 788 various communication products and reports over the medium term. This excludes the production and distribution of 18.7 million copies of 22 editions of the Vuk'uzenzele newspaper and 9 600 Braille copies of the

publication in each year over the medium term. Information published in Vuk'uzenzele focuses on key government priorities, such as issues affecting youth, service delivery and rural development, and includes advertisements for vacant posts in government. The printing and distribution cost of Vuk'uzenzele, which amounts to R87 million over the medium term, is funded in the *Products and Platforms* subprogramme in the *Content Processing and Dissemination* programme.

The department also plans to produce 36 analysis reports based on research surveys conducted on behalf of various national departments and premiers' offices. These reports seek to provide guidance and assistance to government communicators in departments and premiers' offices on how to develop communication strategies, and to understand the broader communications environment. The department also drives a proactive and reactive media liaison strategy by hosting cluster and Cabinet media briefings, and communicating directly with the public through direct communication activities such as door-to-door, community workshops and gatherings in all provinces. These activities are carried out in the *Content Processing and Dissemination* programme, which has a total budget of R489.4 million over the medium term.

To reduce government's cost of media advertising while maintaining the visibility of government's communication campaigns, over the medium term, the department plans to provide media advertising bulk buying and media production services to other government departments. As such, the department aims to provide approximately 1 000 media advertising bulk buying services over the MTEF period; and annual media production services that include 1 000 photographic and video products and services, and 240 radio products and services. These products and services include advertisements, the hosting of talk shows, the compilation of voice-overs, and video and photographic services to client departments and public entities, and are funded through the communication budgets of the respective client departments and entities.

Through the *Media Engagement Facility* subprogramme in the *Intergovernmental Coordination and Stakeholder Management* programme, the department will continue to manage the interface between government, and commercial and community media. In doing so, it will, among other things, coordinate a support function across government departments on the occasion of key communication projects carried out by the president and deputy president, and for cluster media programmes. The subprogramme also manages daily responses to issues in the communication environment through the Government Communication and Information System rapid response function. To carry out activities related to interface management, R9.4 million is allocated over the MTEF period in the *Intergovernmental Coordination and Stakeholder Management* programme, which has a total budget of R402.1 million over the MTEF period.

### ***Facilitating active citizen participation***

The department is committed to aligning provincial and local communications strategies to the national communication strategy framework. Accordingly, over the medium term, the department plans to conduct an estimated 9 300 outreach campaigns to improve public participation in government policies, plans, programmes and achievements. These include the development of 1 140 development communication activations per year, 1 710 community and stakeholder liaison visits per year, and 252 marketing events at Thusong service centres per year. These initiatives are expected to deliver information to more than 1 million people per month through direct and indirect communication with citizens, community radio talk shows, community newspapers, and awareness campaigns. These activities are carried out in the *Intergovernmental Coordination and Stakeholder Management* programme at an estimated cost of R10 million over the medium term. Over the same period, the department plans to continue the imbizo programme, which facilitates interactions between political principals and the public, and develops content for print and electronic products, including leaflets during the state of the nation address. An additional R1 million in the *Intergovernmental Coordination and Stakeholder Management* programme is allocated over the medium term to carry out activities related to the imbizo programme.

## Expenditure trends

**Table 3.14 Departmental expenditure trends by programme and economic classification**

Programmes														
1. Administration														
2. Content Processing and Dissemination														
3. Intergovernmental Coordination and Stakeholder Management														
Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2015/16			2016/17			2017/18			2018/19			2015/16 - 2018/19	
Programme 1	139.8	139.8	144.9	143.1	144.2	147.4	154.3	150.7	156.0	164.2	162.0	160.9	101.3%	102.1%
Programme 2	130.9	130.9	126.9	133.6	136.1	134.8	140.4	143.6	136.7	145.0	148.0	146.6	99.1%	97.6%
Programme 3	94.7	94.7	93.5	105.5	104.9	97.9	110.1	107.2	101.1	111.3	113.6	116.0	96.9%	97.2%
<b>Total</b>	<b>365.5</b>	<b>365.5</b>	<b>365.2</b>	<b>382.2</b>	<b>385.3</b>	<b>380.1</b>	<b>404.8</b>	<b>401.5</b>	<b>393.8</b>	<b>420.5</b>	<b>423.6</b>	<b>423.6</b>	<b>99.4%</b>	<b>99.2%</b>
Change to 2018 Budget estimate	3.1													
Economic classification														
<b>Current payments</b>	<b>364.5</b>	<b>363.9</b>	<b>362.9</b>	<b>381.0</b>	<b>384.1</b>	<b>377.0</b>	<b>403.5</b>	<b>399.7</b>	<b>385.7</b>	<b>417.2</b>	<b>418.9</b>	<b>416.6</b>	<b>98.5%</b>	<b>98.4%</b>
Compensation of employees	210.0	209.4	202.5	222.8	222.8	216.5	236.8	229.9	224.1	254.0	252.6	252.6	97.0%	97.9%
Goods and services	154.5	154.5	160.4	158.2	161.3	160.4	166.7	169.8	161.6	163.2	166.3	164.0	100.6%	99.2%
<b>Transfers and subsidies</b>	<b>0.1</b>	<b>0.7</b>	<b>1.0</b>	<b>0.1</b>	<b>0.1</b>	<b>1.2</b>	<b>0.1</b>	<b>0.5</b>	<b>0.8</b>	<b>0.1</b>	<b>1.4</b>	<b>1.4</b>	<b>1 949.8%</b>	<b>163.9%</b>
Departmental agencies and accounts	0.1	0.1	0.1	0.1	0.1	0.0	0.1	0.1	0.0	0.1	0.1	0.1	86.9%	86.9%
Households	-	0.6	1.0	-	-	1.2	-	0.5	0.8	-	1.4	1.4	-	170.9%
<b>Payments for capital assets</b>	<b>0.9</b>	<b>0.9</b>	<b>1.2</b>	<b>1.1</b>	<b>1.1</b>	<b>1.6</b>	<b>1.2</b>	<b>1.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>5.6</b>	<b>179.9%</b>	<b>179.9%</b>
Buildings and other fixed structures	-	-	0.1	-	-	0.0	-	-	0.0	-	-	-	-	-
Machinery and equipment	0.7	0.7	1.1	0.9	0.9	1.5	1.2	1.2	2.9	3.2	3.2	5.6	184.9%	184.9%
Software and other intangible assets	0.2	0.2	-	0.3	0.3	0.1	(0.0)	(0.0)	0.3	-	-	-	79.6%	79.6%
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>0.2</b>	<b>-</b>	<b>-</b>	<b>0.3</b>	<b>-</b>	<b>-</b>	<b>4.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>365.5</b>	<b>365.5</b>	<b>365.2</b>	<b>382.2</b>	<b>385.3</b>	<b>380.1</b>	<b>404.8</b>	<b>401.5</b>	<b>393.8</b>	<b>420.5</b>	<b>423.6</b>	<b>423.6</b>	<b>99.4%</b>	<b>99.2%</b>

## Expenditure estimates

**Table 3.15 Departmental expenditure estimates by programme and economic classification**

Programmes								
1. Administration								
2. Content Processing and Dissemination								
3. Intergovernmental Coordination and Stakeholder Management								
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
R million	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22	
Programme 1	160.9	4.8%	39.0%	163.8	173.8	184.3	4.6%	37.2%
Programme 2	146.6	3.9%	34.9%	152.9	163.1	173.5	5.8%	34.6%
Programme 3	116.0	7.0%	26.1%	125.0	134.5	142.6	7.1%	28.2%
<b>Total</b>	<b>423.6</b>	<b>5.0%</b>	<b>100.0%</b>	<b>441.7</b>	<b>471.4</b>	<b>500.3</b>	<b>5.7%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				-	-	-		
Economic classification								
<b>Current payments</b>	<b>416.6</b>	<b>4.6%</b>	<b>98.7%</b>	<b>439.4</b>	<b>469.1</b>	<b>497.9</b>	<b>6.1%</b>	<b>99.2%</b>
Compensation of employees	252.6	6.5%	57.3%	273.3	293.8	312.9	7.4%	61.7%
Goods and services	164.0	2.0%	41.4%	166.1	175.3	185.0	4.1%	37.6%
<b>Transfers and subsidies</b>	<b>1.4</b>	<b>26.6%</b>	<b>0.3%</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>-63.0%</b>	<b>0.1%</b>
Departmental agencies and accounts	0.1	4.2%	0.0%	0.1	0.1	0.1	6.3%	0.0%
Households	1.4	28.1%	0.3%	-	-	-	-100.0%	0.1%
<b>Payments for capital assets</b>	<b>5.6</b>	<b>82.6%</b>	<b>0.7%</b>	<b>2.2</b>	<b>2.2</b>	<b>2.4</b>	<b>-24.9%</b>	<b>0.7%</b>
Machinery and equipment	5.6	98.2%	0.7%	2.2	2.2	2.4	-24.9%	0.7%
<b>Total</b>	<b>423.6</b>	<b>5.0%</b>	<b>100.0%</b>	<b>441.7</b>	<b>471.4</b>	<b>500.3</b>	<b>5.7%</b>	<b>100.0%</b>

## Expenditure trends and estimates for significant spending items

**Table 3.16 Expenditure trends and estimates for significant spending items**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total vote (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total vote (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
Compensation of employees	202 461	216 536	224 077	252 621	7.7%	57.3%	273 302	293 800	312 897	7.4%	61.7%
Computer services	15 129	14 604	13 540	15 458	0.7%	3.8%	15 392	16 310	17 199	3.6%	3.5%
Operating leases	47 556	51 688	55 437	53 984	4.3%	13.4%	52 114	55 198	58 236	2.6%	12.0%
Operating payments	30 833	36 811	35 619	37 016	6.3%	9.0%	35 266	37 290	39 394	2.1%	8.1%
Travel and subsistence	21 137	17 486	19 688	18 553	-4.3%	4.9%	17 918	18 812	19 790	2.2%	4.1%
<b>Total</b>	<b>317 116</b>	<b>337 125</b>	<b>348 361</b>	<b>377 632</b>	<b>14.7%</b>	<b>88.4%</b>	<b>393 992</b>	<b>421 410</b>	<b>447 516</b>	<b>17.9%</b>	<b>89.4%</b>

## Goods and services expenditure trends and estimates

**Table 3.17 Departmental goods and services expenditure trends and estimates**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
Administrative fees	478	537	364	643	10.4%	0.3%	622	647	684	2.1%	0.4%
Advertising	5 078	2 645	1 049	4 316	-5.3%	2.0%	3 854	4 059	4 284	-0.2%	2.4%
Minor assets	156	282	298	168	2.5%	0.1%	94	99	105	-14.5%	0.1%
Audit costs: External	2 349	2 467	2 862	2 511	2.2%	1.6%	2 391	2 426	2 560	0.6%	1.4%
Bursaries: Employees	460	702	702	408	-3.9%	0.4%	404	404	427	1.5%	0.2%
Catering: Departmental activities	679	891	880	708	1.4%	0.5%	1 091	1 041	1 100	15.8%	0.6%
Communication	9 988	8 628	8 096	8 150	-6.6%	5.4%	8 404	8 816	9 298	4.5%	5.0%
Computer services	15 129	14 604	13 540	15 458	0.7%	9.1%	15 392	16 310	17 199	3.6%	9.3%
Consultants: Business and advisory services	2 349	84	82	474	-41.3%	0.5%	2 491	2 727	2 877	82.4%	1.2%
Laboratory services	–	5	–	–	–	–	–	–	–	–	–
Legal services	740	796	1 024	432	-16.4%	0.5%	483	483	510	5.7%	0.3%
Contractors	3 895	3 294	2 146	3 356	-4.8%	2.0%	2 893	3 171	3 346	-0.1%	1.8%
Agency and support/outourced services	3 460	4 718	6 030	4 579	9.8%	2.9%	5 731	6 058	6 392	11.8%	3.3%
Fleet services (including government motor transport)	2 000	1 423	1 184	865	-24.4%	0.8%	1 133	1 187	1 253	13.1%	0.6%
Consumable supplies	709	523	628	726	0.8%	0.4%	643	665	702	-1.1%	0.4%
Consumables: Stationery, printing and office supplies	3 118	2 782	2 281	3 268	1.6%	1.8%	3 446	3 552	3 749	4.7%	2.0%
Operating leases	47 556	51 688	55 437	53 984	4.3%	32.2%	52 114	55 198	58 236	2.6%	31.7%
Rental and hiring	109	141	62	78	-10.6%	0.1%	127	134	141	21.8%	0.1%
Property payments	8 799	9 302	9 048	9 009	0.8%	5.6%	9 373	9 638	10 169	4.1%	5.5%
Travel and subsistence	21 137	17 486	19 688	18 553	-4.3%	11.8%	17 918	18 812	19 790	2.2%	10.8%
Training and development	827	617	568	1 227	14.1%	0.5%	1 732	1 927	2 035	18.4%	1.0%
Operating payments	30 833	36 811	35 619	37 016	6.3%	21.6%	35 266	37 290	39 394	2.1%	21.5%
Venues and facilities	545	17	40	370	-12.1%	0.1%	539	690	726	25.2%	0.3%
<b>Total</b>	<b>160 394</b>	<b>160 443</b>	<b>161 628</b>	<b>166 299</b>	<b>1.2%</b>	<b>100.0%</b>	<b>166 141</b>	<b>175 334</b>	<b>184 977</b>	<b>3.6%</b>	<b>100.0%</b>

## Transfers and subsidies expenditure trends and estimates

**Table 3.18 Departmental transfers and subsidies trends and estimates**

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
<b>Households</b>											
<b>Social benefits</b>											
<b>Current</b>	<b>963</b>	<b>1 160</b>	<b>781</b>	<b>1 362</b>	<b>12.2%</b>	<b>95.5%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>83.8%</b>
Employee social benefits	963	1 160	781	1 362	12.2%	95.5%	–	–	–	-100.0%	83.8%
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>56</b>	<b>45</b>	<b>38</b>	<b>60</b>	<b>2.3%</b>	<b>4.5%</b>	<b>64</b>	<b>68</b>	<b>72</b>	<b>6.3%</b>	<b>16.2%</b>
Communication	56	45	38	60	2.3%	4.5%	64	68	72	6.3%	16.2%
<b>Total</b>	<b>1 019</b>	<b>1 205</b>	<b>819</b>	<b>1 422</b>	<b>11.7%</b>	<b>100.0%</b>	<b>64</b>	<b>68</b>	<b>72</b>	<b>-63.0%</b>	<b>100.0%</b>

## Personnel information

**Table 3.19 Departmental personnel numbers and cost by salary level and programme<sup>1</sup>**

Number of posts estimated for 31 March 2019		Number and cost <sup>2</sup> of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18			2018/19			2019/20		2020/21		2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	
<b>Government Communication and Information System</b>																			
<b>Salary level</b>	<b>472</b>	<b>5</b>	<b>430</b>	<b>224.1</b>	<b>0.5</b>	<b>463</b>	<b>252.6</b>	<b>0.5</b>	<b>467</b>	<b>273.3</b>	<b>0.6</b>	<b>466</b>	<b>293.8</b>	<b>0.6</b>	<b>462</b>	<b>312.9</b>	<b>0.7</b>	<b>-0.1%</b>	<b>100.0%</b>
1 – 6	119	2	115	28.7	0.2	127	34.5	0.3	128	37.6	0.3	126	40.0	0.3	124	42.4	0.3	-0.8%	27.2%
7 – 10	216	1	195	89.0	0.5	210	103.9	0.5	212	112.7	0.5	213	122.0	0.6	212	130.5	0.6	0.3%	45.6%
11 – 12	83	1	75	58.0	0.8	80	65.6	0.8	77	67.4	0.9	77	72.2	0.9	76	76.2	1.0	-1.7%	16.7%
13 – 16	54	1	45	45.3	1.0	46	48.5	1.1	50	55.7	1.1	50	59.6	1.2	50	63.8	1.3	2.8%	10.5%
Other	–	–	–	2.9	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Programme</b>	<b>472</b>	<b>5</b>	<b>430</b>	<b>224.1</b>	<b>0.5</b>	<b>463</b>	<b>252.6</b>	<b>0.5</b>	<b>467</b>	<b>273.3</b>	<b>0.6</b>	<b>466</b>	<b>293.8</b>	<b>0.6</b>	<b>462</b>	<b>312.9</b>	<b>0.7</b>	<b>-0.1%</b>	<b>100.0%</b>
Programme 1	147	4	136	64.6	0.5	141	72.5	0.5	140	75.4	0.5	138	80.5	0.6	137	85.8	0.6	-1.0%	29.9%
Programme 2	148	1	129	76.6	0.6	142	85.5	0.6	144	94.2	0.7	144	101.2	0.7	143	108.2	0.8	0.2%	30.8%
Programme 3	177	–	165	82.9	0.5	180	94.6	0.5	183	103.7	0.6	184	112.1	0.6	182	118.9	0.7	0.4%	39.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Departmental receipts

**Table 3.20 Departmental receipts by economic classification**

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2015/16	2016/17	2017/18					2018/19	2019/20	2020/21			2021/22
R thousand													
<b>Departmental receipts</b>	<b>4 203</b>	<b>3 995</b>	<b>3 832</b>	<b>4 004</b>	<b>4 004</b>	<b>-1.6%</b>	<b>100.0%</b>	<b>934</b>	<b>973</b>	<b>1 015</b>	<b>-36.7%</b>	<b>100.0%</b>	
<b>Sales of goods and services produced by department</b>	<b>3 537</b>	<b>3 389</b>	<b>2 604</b>	<b>3 363</b>	<b>3 363</b>	<b>-1.7%</b>	<b>80.4%</b>	<b>270</b>	<b>283</b>	<b>298</b>	<b>-55.4%</b>	<b>60.8%</b>	
Sales by market establishments of which:	141	136	135	146	146	1.2%	3.5%	150	157	165	4.2%	8.9%	
Market establishment: Rental parking: Covered and open	141	136	135	146	146	1.2%	3.5%	150	157	165	4.2%	8.9%	
Other sales of which:	3 396	3 253	2 469	3 217	3 217	-1.8%	76.9%	120	126	133	-65.4%	51.9%	
Services rendered: Commission on insurance and garnishee	73	75	80	79	79	2.7%	1.9%	80	84	89	4.1%	4.8%	
Sales: Departmental publications and production	3 323	3 178	2 389	3 138	3 138	-1.9%	75.0%	40	42	44	-75.9%	47.1%	
Sales of scrap, waste, arms and other used current goods of which:	1	2	3	3	3	44.2%	0.1%	4	4	4	10.1%	0.2%	
Sales: Wastepaper	1	2	3	3	3	44.2%	0.1%	4	4	4	10.1%	0.2%	
Interest, dividends and rent on land	224	255	290	357	357	16.8%	7.0%	360	370	380	2.1%	21.2%	
Interest	224	255	290	357	357	16.8%	7.0%	360	370	380	2.1%	21.2%	
Sales of capital assets	–	7	–	–	–	–	–	–	–	–	–	–	
Transactions in financial assets and liabilities	441	342	935	281	281	-13.9%	12.5%	300	316	333	5.8%	17.8%	
<b>Total</b>	<b>4 203</b>	<b>3 995</b>	<b>3 832</b>	<b>4 004</b>	<b>4 004</b>	<b>-1.6%</b>	<b>100.0%</b>	<b>934</b>	<b>973</b>	<b>1 015</b>	<b>-36.7%</b>	<b>100.0%</b>	

### Programme 1: Administration

#### Programme purpose

Provide strategic leadership, management and support services to the department.



## Expenditure trends and estimates

**Table 3.21 Administration expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/Total (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16	2018/19	2019/20	2020/21	2021/22	2018/19
R million											
Departmental Management	6.5	5.6	8.7	8.2	8.1%	4.7%	7.7	8.1	8.6	1.6%	4.8%
Corporate Services	50.8	47.2	48.1	53.4	1.7%	32.7%	56.2	59.5	63.2	5.7%	34.0%
Financial Administration	29.8	32.3	32.3	37.5	8.0%	21.6%	38.0	40.6	43.1	4.8%	23.3%
Internal Audit	7.7	7.9	9.0	8.6	3.8%	5.4%	8.9	9.6	10.2	5.6%	5.5%
Office Accommodation	50.1	54.3	58.0	54.3	2.7%	35.5%	53.0	56.1	59.2	2.9%	32.6%
<b>Total</b>	<b>144.9</b>	<b>147.4</b>	<b>156.0</b>	<b>162.0</b>	<b>3.8%</b>	<b>100.0%</b>	<b>163.8</b>	<b>173.8</b>	<b>184.3</b>	<b>4.4%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				(2.1)			(8.1)	(8.6)	(9.1)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>144.0</b>	<b>146.4</b>	<b>154.1</b>	<b>160.7</b>	<b>3.7%</b>	<b>99.2%</b>	<b>163.1</b>	<b>173.1</b>	<b>183.5</b>	<b>4.5%</b>	<b>99.5%</b>
Compensation of employees	59.5	60.2	64.6	74.0	7.5%	42.3%	75.4	80.5	85.8	5.1%	46.1%
Goods and services <sup>1</sup>	84.5	86.2	89.6	86.8	0.9%	56.9%	87.7	92.6	97.7	4.0%	53.3%
<i>of which:</i>											
<i>Audit costs: External</i>	2.3	2.5	2.9	2.5	2.2%	1.7%	2.4	2.4	2.6	0.6%	1.4%
<i>Computer services</i>	12.1	11.1	10.3	11.5	-1.6%	7.4%	11.8	12.4	13.1	4.5%	7.1%
<i>Operating leases</i>	46.7	50.9	54.8	52.9	4.2%	33.6%	51.1	54.1	57.1	2.6%	31.4%
<i>Property payments</i>	8.7	9.2	9.0	8.9	0.5%	5.9%	9.1	9.4	9.9	3.7%	5.5%
<i>Travel and subsistence</i>	3.7	2.2	3.6	2.8	-8.7%	2.0%	2.7	2.9	3.0	2.5%	1.7%
<i>Operating payments</i>	3.0	3.1	2.5	1.7	-17.0%	1.7%	3.1	3.4	3.6	27.9%	1.7%
<b>Transfers and subsidies<sup>1</sup></b>	<b>0.2</b>	<b>0.3</b>	<b>0.4</b>	<b>0.6</b>	<b>55.7%</b>	<b>0.2%</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>-53.5%</b>	<b>0.1%</b>
Departmental agencies and accounts	0.0	0.0	0.0	0.0	1.4%	–	0.1	0.1	0.1	5.9%	–
Households	0.1	0.2	0.4	0.5	70.8%	0.2%	–	–	–	-100.0%	0.1%
<b>Payments for capital assets</b>	<b>0.7</b>	<b>0.6</b>	<b>1.4</b>	<b>0.7</b>	<b>2.9%</b>	<b>0.6%</b>	<b>0.7</b>	<b>0.7</b>	<b>0.8</b>	<b>0.9%</b>	<b>0.4%</b>
Buildings and other fixed structures	0.1	0.0	–	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	0.6	0.6	1.1	0.7	7.4%	0.5%	0.7	0.7	0.8	0.9%	0.4%
Software and other intangible assets	–	–	0.3	–	–	–	–	–	–	–	–
<b>Total</b>	<b>144.9</b>	<b>147.4</b>	<b>156.0</b>	<b>162.0</b>	<b>3.8%</b>	<b>100.0%</b>	<b>163.8</b>	<b>173.8</b>	<b>184.3</b>	<b>4.4%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>39.7%</b>	<b>38.8%</b>	<b>39.6%</b>	<b>38.3%</b>	<b>–</b>	<b>–</b>	<b>37.1%</b>	<b>36.9%</b>	<b>36.8%</b>	<b>–</b>	<b>–</b>

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Programme 2: Content Processing and Dissemination

### Programme purpose

Provide strategic leadership in government communication to ensure coherence, coordination, consistency, quality, impact and responsiveness.

### Objectives

- Provide strategic leadership and support in government communication by conducting research on public opinion and analysis of media coverage to understand the communications environment and inform government messages over the medium term.
- Increase the share of government's voice and messages in the public domain by producing government's communication products and services over the medium term.
- Improve the dissemination of information by providing effective and efficient marketing and distribution services, cost-effective media bulk buying services, and media products and services for government on an ongoing basis.
- Maintain a positive image of government through the management of government's corporate identity by conducting identity workshops per year over the medium term.

### Subprogrammes

- *Programme Management for Content Processing and Dissemination* coordinates strategic planning for communications in the department and other government departments, and ensures adherence to government communication standards.
- *Policy and Research* conducts research to assess the information needs of the public and how government should address these needs; monitors media coverage of issues affecting government and the country; provides analyses on how the media interprets and reports on government policies and programmes;

formulates policy proposals where they are required; assesses public perception in relation to government performance; and oversees the process of reviewing the government communication policy by monitoring its implementation and facilitating workshops.

- *Products and Platforms* develops content for the department; provides language services for products that require translation; conducts editing and proofreading; manages the department's and government's websites; produces government publications; provides social media and news services; and develops the national communication strategy.
- *Communication Service Agency* provides media bulk buying services and media production services to all spheres of government; develops distribution strategies for all government communication; oversees the outsourcing of distribution services to service providers; manages government's corporate identity; and provides marketing services for the department and other government departments.

### Expenditure trends and estimates

**Table 3.22 Content Processing and Dissemination expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average Expenditure/ Total (%)
R million											
Programme Management for Content Processing and Dissemination	3.0	2.8	2.0	3.8	8.3%	2.1%	4.1	4.4	4.7	7.4%	2.7%
Policy and Research	29.6	31.5	32.2	35.4	6.1%	23.6%	38.2	40.9	43.4	7.1%	24.8%
Products and Platforms	42.4	44.4	48.7	52.3	7.2%	34.4%	54.0	57.7	61.2	5.4%	35.3%
Communication Service Agency	51.9	56.1	53.8	56.5	2.9%	40.0%	56.6	60.1	64.2	4.3%	37.2%
<b>Total</b>	<b>126.9</b>	<b>134.8</b>	<b>136.7</b>	<b>148.0</b>	<b>5.3%</b>	<b>100.0%</b>	<b>152.9</b>	<b>163.1</b>	<b>173.5</b>	<b>5.4%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				3.0			0.4	0.1	0.6		
<b>Economic classification</b>											
<b>Current payments</b>	<b>126.0</b>	<b>134.0</b>	<b>131.3</b>	<b>146.2</b>	<b>5.1%</b>	<b>98.4%</b>	<b>152.0</b>	<b>162.1</b>	<b>172.5</b>	<b>5.7%</b>	<b>99.3%</b>
Compensation of employees	70.4	77.6	76.6	86.5	7.1%	56.9%	94.2	101.2	108.2	7.8%	61.2%
Goods and services <sup>1</sup>	55.6	56.4	54.7	59.8	2.4%	41.5%	57.8	60.9	64.3	2.4%	38.1%
of which:											
Communication	3.5	2.7	2.8	2.0	-17.3%	2.0%	2.5	2.6	2.8	11.6%	1.6%
Computer services	3.1	3.5	3.3	4.0	8.9%	2.5%	3.6	3.9	4.1	0.9%	2.4%
Consultants: Business and advisory services	2.2	–	–	0.3	-47.4%	0.5%	2.4	2.5	2.6	100.2%	1.2%
Agency and support/outsourced services	3.4	4.7	5.9	4.6	10.2%	3.4%	5.7	6.1	6.4	11.8%	3.6%
Travel and subsistence	9.5	7.7	7.6	7.8	-6.7%	6.0%	7.7	8.1	8.5	3.1%	5.0%
Operating payments	26.7	33.1	32.6	34.2	8.7%	23.2%	30.9	32.6	34.4	0.1%	20.7%
<b>Transfers and subsidies<sup>1</sup></b>	<b>0.6</b>	<b>0.1</b>	<b>0.3</b>	<b>0.3</b>	<b>-17.4%</b>	<b>0.2%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>0.1%</b>
Households	0.6	0.1	0.3	0.3	-17.4%	0.2%	–	–	–	-100.0%	0.1%
<b>Payments for capital assets</b>	<b>0.2</b>	<b>0.5</b>	<b>1.1</b>	<b>1.4</b>	<b>82.0%</b>	<b>0.6%</b>	<b>0.9</b>	<b>0.9</b>	<b>1.0</b>	<b>-10.8%</b>	<b>0.7%</b>
Machinery and equipment	0.2	0.5	1.1	1.4	82.0%	0.6%	0.9	0.9	1.0	-10.8%	0.7%
Software and other intangible assets	–	0.1	–	–	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>0.0</b>	<b>0.3</b>	<b>4.1</b>	<b>–</b>	<b>-100.0%</b>	<b>0.8%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total</b>	<b>126.9</b>	<b>134.8</b>	<b>136.7</b>	<b>148.0</b>	<b>–</b>	<b>100.0%</b>	<b>152.9</b>	<b>163.1</b>	<b>173.5</b>	<b>–</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>34.7%</b>	<b>35.5%</b>	<b>34.7%</b>	<b>34.9%</b>	<b>–</b>	<b>–</b>	<b>34.6%</b>	<b>34.6%</b>	<b>34.7%</b>	<b>–</b>	<b>–</b>

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Programme 3: Intergovernmental Coordination and Stakeholder Management

### Programme purpose

Implement development communication through mediated and unmediated communication channels, and foster sound stakeholder relations and partnerships.

### Objectives

- Improve interdepartmental coordination to ensure that all government messages are coherent and aligned by jointly planning and sharing communications messages across the three spheres of government over the medium term.

- Ensure an informed and empowered citizenry on government's policies, plans, programmes and achievements; and increase public participation in government's activities through engaging with stakeholders over the medium term.
- Implement a proactive and reactive media engagement system by building, maintaining and improving relations with the media, and driving government's communication agenda over the medium term.

### Subprogrammes

- *Programme Management for Intergovernmental Coordination and Stakeholder Management* ensures a well-functioning communication system that proactively informs and engages the public, and manages and oversees roles regarding the implementation of development communication. It does this by building sound stakeholder relations and partnerships, and ensuring that the public is informed about government policies and programmes.
- *Provincial and Local Liaison* ensures that the national communication strategy framework is aligned with provincial and local communications strategies, procures time on media channels and platforms to promote government messages to the public at the local government level, promotes the Thusong service centres to the public, and coordinates the imbizo programme.
- *Media Engagement* leads and drives interaction and communication between government and the media; ensures effective liaison between ministers and the media; manages ongoing media liaison services to government by providing government information; establishes, strengthens and maintains relationships with foreign and independent media; and establishes relations with South African missions with the view of disseminating government information and key targeted messages.
- *Cluster Supervision (Human Development, Social Protection and Governance and Administration)* provides strategic cluster communications advice and support to national departments and leadership on key cluster communication issues and campaigns, and coordinates Cabinet cluster communications and the development of government's communication programme. This subprogramme also develops communications strategies and key messages for the campaigns of the departments in these clusters.
- *Cluster Supervision (Economic and Infrastructure, Justice and International)* provides strategic cluster communications advice and support to national departments and leadership on key cluster communication issues and campaigns; and coordinates Cabinet cluster communications and the development of government's communication programme. This subprogramme also develops communications strategies and key messages for the campaigns of the departments in these clusters.

### Expenditure trends and estimates

**Table 3.23 Intergovernmental Coordination and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)		Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22		
R million													
Programme Management for Intergovernmental Coordination and Stakeholder Management	2.9	2.0	1.4	3.0	1.9%	2.3%		3.2	3.5	3.7	7.3%	2.6%	
Provincial and Local Liaison	68.0	70.1	73.9	80.8	5.9%	72.1%		88.5	95.3	100.9	7.7%	70.9%	
Media Engagement	13.2	12.2	11.5	13.3	0.2%	12.3%		15.2	16.4	17.4	9.4%	12.1%	
Cluster Supervision (Human Development, Social Protection and Governance and Administration)	5.5	6.6	7.0	8.7	16.6%	6.9%		9.5	10.2	10.9	7.8%	7.6%	

**Table 3.23 Intergovernmental Coordination and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average Expenditure/ Total (%) 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average Expenditure/ Total (%) 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
R million											
Cluster Supervision (Economic and Infrastructure, Justice and International)	3.9	7.1	7.3	7.8	25.9%	6.4%	8.5	9.1	9.7	7.7%	6.8%
<b>Total</b>	<b>93.5</b>	<b>97.9</b>	<b>101.1</b>	<b>113.6</b>	<b>6.7%</b>	<b>100.0%</b>	<b>125.0</b>	<b>134.5</b>	<b>142.6</b>	<b>7.9%</b>	<b>100.0%</b>
Change to 2018 Budget estimate				2.3			7.7	8.5	8.5		
<b>Economic classification</b>											
<b>Current payments</b>	<b>92.8</b>	<b>96.6</b>	<b>100.3</b>	<b>112.0</b>	<b>6.5%</b>	<b>98.9%</b>	<b>124.3</b>	<b>133.9</b>	<b>141.9</b>	<b>8.2%</b>	<b>99.3%</b>
Compensation of employees	72.6	78.7	82.9	92.2	8.3%	80.4%	103.7	112.1	118.9	8.8%	82.8%
Goods and services <sup>1</sup>	20.2	17.9	17.4	19.7	-0.8%	18.5%	20.6	21.8	23.0	5.3%	16.5%
of which:											
Advertising	0.8	0.6	0.5	1.0	8.0%	0.7%	1.2	1.3	1.4	12.9%	0.9%
Communication	4.9	4.4	3.8	5.0	1.1%	4.5%	4.8	5.1	5.4	2.2%	3.9%
Contractors	1.2	0.8	0.8	0.8	-15.0%	0.9%	1.1	1.2	1.3	19.0%	0.9%
Fleet services (including government motor transport)	1.8	1.2	1.0	0.7	-28.0%	1.2%	0.9	0.9	1.0	14.0%	0.7%
Travel and subsistence	7.9	7.7	8.4	8.0	0.3%	7.9%	7.5	7.9	8.3	1.2%	6.1%
Operating payments	1.2	0.7	0.6	1.1	-2.3%	0.9%	1.3	1.3	1.5	10.7%	1.0%
Transfers and subsidies <sup>1</sup>	0.3	0.9	0.1	0.5	23.0%	0.4%	0.0	0.0	0.0	-69.4%	0.1%
Households	0.3	0.9	0.1	0.5	23.6%	0.4%	-	-	-	-100.0%	0.1%
Payments for capital assets	0.3	0.5	0.7	1.1	54.2%	0.6%	0.6	0.6	0.6	-17.9%	0.6%
Machinery and equipment	0.3	0.5	0.7	1.1	54.2%	0.6%	0.6	0.6	0.6	-17.9%	0.6%
Payments for financial assets	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
<b>Total</b>	<b>93.5</b>	<b>97.9</b>	<b>101.1</b>	<b>113.6</b>	<b>6.7%</b>	<b>100.0%</b>	<b>125.0</b>	<b>134.5</b>	<b>142.6</b>	<b>7.9%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	25.6%	25.8%	25.7%	26.8%	-	-	28.3%	28.5%	28.5%	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Entities

### Independent Communications Authority of South Africa

#### Mandate

The Independent Communications Authority of South Africa was established by the Independent Communications Authority of South Africa Act (2000) to regulate the South African communications, broadcasting and postal services sectors. The regulator's mandate is defined in the Electronic Communications Act (2005) as licensing and regulating electronic communications and broadcasting services, and in the Postal Services Act (1998) as regulating the postal services sector. Enabling legislation also empowers the regulator to monitor licensee compliance with licence terms and conditions, develop regulations for the three sectors, plan and manage the radio frequency spectrum, and protect consumers in relation to these services.

#### Selected performance indicators

**Table 3.24 Independent Communications Authority of South Africa performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Access to high-demand spectrum from 566.695 megahertz (MHz) to 958 MHz per year <sup>1</sup>	Licensing	Outcome 14: Nation building and social cohesion	566.695 MHz	810 MHz	850.305 MHz	958 MHz	958 MHz	958 MHz	958 MHz
Number of electronic communications services per year	Licensing		475	515	545	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>
Number of new spectrum licences issued per year	Licensing		5 022	7 072	9 172	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>

**Table 3.24 Independent Communications Authority of South Africa performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of community television licences issued per year	Licensing	Outcome 14: Nation building and social cohesion	0	0	0	0	0	14	13
Number of tariff analysis reports produced <sup>1</sup>	Policy research and analysis		- <sup>3</sup>	3	3	2	2	2	2
Percentage of consumer complaints resolved per year	Compliance and consumer affairs		91% (4 095/ 4 500)	92% (4 324/ 4 700)	93% (5 706/ 6 115)	85%	85%	85%	85%
Number of broadcasting licensees monitored per year	Compliance and consumer affairs		64	69	71	60	65	70	75
Number of economic communications network service licensees monitored per year	Compliance and consumer affairs		55	94	100	60	65	70	75
Number of high-site investigations conducted per year	Regions		1 220	1 748	1 250	1 300	1 350	- <sup>2</sup>	- <sup>2</sup>

1. Old indicator selected for publication in the 2019 Estimates of National Expenditure.

2. Indicator discontinued.

3. No historical data available.

### Expenditure analysis

Over the medium term, the Independent Communications Authority of South Africa intends to focus on increasing access to wireless broadband services to meet demand; protecting consumers against unfair practices by service providers; increasing competition in the telecommunications and broadcasting sector; and developing a framework for dynamic spectrum management.

To meet the demand for wireless broadband services, the regulator plans to obtain inputs from the South African 5G Forum, which the authority established in 2018/19 to investigate the uptake of 5G systems, as well as update the national radio frequency plan after the world radiocommunication conference in 2019. It is also expected to employ regulations for television white space (unused broadcasting frequencies in the wireless spectrum that can be used to deliver widespread broadband internet) as a first step to providing broadband services on a secondary basis in the 470-694 MHz band.

Over the medium term, the regulator plans to continue monitoring services provided by network operators in order to promote quality service delivery and protect consumers. Maintaining access to the high-demand spectrum at 958 MHz is expected to promote the investment and deployment of infrastructure in the sector over the MTEF period. Access to spectrum will enable licensees to roll out wireless broadband infrastructure.

The regulator receives 95.6 per cent (R1.4 billion) of its revenue over the MTEF period from transfers from the department. Total expenditure is expected to increase at an annual average rate of 3.7 per cent, from R472.6 million in 2018/19 to R527.5 million in 2021/22.

### Programmes/Objectives/Activities

**Table 3.25 Independent Communications Authority of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
Administration	295.0	315.4	270.8	252.3	-5.1%	65.4%	244.6	258.3	272.6	2.6%	52.1%
Licensing	42.7	47.4	52.5	61.4	12.9%	11.6%	63.8	67.3	71.0	5.0%	13.3%
Engineering and technology	11.8	16.2	18.3	21.0	21.2%	3.8%	21.9	23.1	24.3	5.0%	4.6%
Policy research and analysis	15.4	20.7	22.5	29.5	24.1%	5.0%	30.6	32.3	34.1	5.0%	6.4%
Compliance and consumer affairs	20.0	29.7	31.0	30.9	15.7%	6.3%	32.1	33.9	35.8	5.0%	6.7%
Regions	-	-	69.6	77.5	-	7.8%	80.5	84.9	89.6	5.0%	16.8%
<b>Total</b>	<b>384.9</b>	<b>429.4</b>	<b>464.7</b>	<b>472.6</b>	<b>7.1%</b>	<b>100.0%</b>	<b>473.6</b>	<b>499.8</b>	<b>527.5</b>	<b>3.7%</b>	<b>100.0%</b>

### Statements of historical financial performance and position

**Table 3.26 Independent Communications Authority of South Africa statements of historical financial performance and position**

Statement of financial performance		Budget		Audited outcome		Budget		Audited outcome		Budget		Revised estimate		Average: Outcome/Budget (%)
R million		2015/16		2016/17		2017/18		2018/19		2015/16 - 2018/19				
<b>Revenue</b>														
Non-tax revenue		10.0	22.1	11.0	24.4	27.0	19.4	28.6	19.8					111.9%
Other non-tax revenue		10.0	22.1	11.0	24.4	27.0	19.4	28.6	19.8					111.9%
Transfers received		393.6	418.8	414.5	431.4	430.4	432.2	444.0	444.0					102.6%
<b>Total revenue</b>		<b>403.6</b>	<b>440.9</b>	<b>425.5</b>	<b>455.8</b>	<b>457.4</b>	<b>451.6</b>	<b>472.5</b>	<b>463.8</b>					<b>103.0%</b>
<b>Expenses</b>														
Current expenses		392.3	384.9	414.5	429.4	458.0	464.7	465.6	472.6					101.2%
Compensation of employees		253.7	221.6	242.3	244.8	285.2	290.1	298.7	308.5					98.6%
Goods and services		120.6	147.8	155.7	167.2	154.7	157.4	147.6	144.1					106.6%
Depreciation		18.0	15.5	16.5	17.3	18.2	17.2	19.2	20.0					97.2%
Interest, dividends and rent on land		–	0.0	–	0.1	–	0.0	–	0.0					–
<b>Total expenses</b>		<b>392.3</b>	<b>384.9</b>	<b>414.5</b>	<b>429.4</b>	<b>458.0</b>	<b>464.7</b>	<b>465.6</b>	<b>472.6</b>					<b>101.2%</b>
<b>Surplus/(Deficit)</b>		<b>11.0</b>	<b>56.0</b>	<b>11.0</b>	<b>26.0</b>	<b>(1.0)</b>	<b>(13.0)</b>	<b>7.0</b>	<b>(9.0)</b>					
<b>Statement of financial position</b>														
Carrying value of assets		203.0	120.9	197.3	141.4	171.8	134.4	181.7	181.7					76.7%
<i>of which:</i>														
Acquisition of assets		(9.3)	(28.2)	(9.8)	(40.6)	(33.0)	(14.7)	(33.6)	(33.6)					136.6%
Inventory		0.6	0.6	0.6	0.5	0.5	0.7	0.5	0.5					106.6%
Receivables and prepayments		8.3	756.0	8.6	822.4	853.6	866.0	903.1	903.1					188.7%
Cash and cash equivalents		23.5	711.2	23.5	755.0	783.6	633.2	829.1	829.1					176.4%
<b>Total assets</b>		<b>235.4</b>	<b>1 588.7</b>	<b>230.0</b>	<b>1 719.2</b>	<b>1 809.5</b>	<b>1 634.3</b>	<b>1 914.5</b>	<b>1 914.5</b>					<b>163.7%</b>
Accumulated surplus/(deficit)		198.9	282.5	190.6	301.7	313.1	162.1	331.3	331.3					104.2%
Finance lease		2.3	1.0	1.4	0.6	2.3	0.3	2.5	2.5					53.3%
Trade and other payables		4.5	1 287.5	5.0	1 397.2	1 473.6	1 444.6	1 559.1	1 559.1					187.0%
Provisions		29.7	17.6	33.0	19.7	20.4	27.3	21.6	21.6					82.3%
<b>Total equity and liabilities</b>		<b>235.4</b>	<b>1 588.7</b>	<b>230.0</b>	<b>1 719.2</b>	<b>1 809.5</b>	<b>1 634.3</b>	<b>1 914.5</b>	<b>1 914.5</b>					<b>163.7%</b>

### Statements of estimates of financial performance and position

**Table 3.27 Independent Communications Authority of South Africa statements of estimates of financial performance and position**

Statement of financial performance		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
R million		2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22	2018/19 - 2021/22	
<b>Revenue</b>									
Non-tax revenue	Revised estimate	19.8	-3.5%	4.7%	20.9	22.1	23.3	5.5%	4.4%
Other non-tax revenue		19.8	-3.5%	4.7%	20.9	22.1	23.3	5.5%	4.4%
Transfers received		444.0	2.0%	95.3%	452.6	477.7	504.2	4.3%	95.6%
<b>Total revenue</b>		<b>463.8</b>	<b>1.7%</b>	<b>100.0%</b>	<b>473.6</b>	<b>499.8</b>	<b>527.5</b>	<b>4.4%</b>	<b>100.0%</b>
<b>Expenses</b>									
Current expenses		472.6	7.1%	100.0%	473.6	499.8	527.5	3.7%	100.0%
Compensation of employees		308.5	11.7%	60.6%	315.9	333.2	351.6	4.4%	66.3%
Goods and services		144.1	-0.8%	35.4%	137.7	145.4	153.6	2.1%	29.4%
Depreciation		20.0	8.8%	4.0%	20.0	21.1	22.3	3.8%	4.2%
Interest, dividends and rent on land		0.0	-18.1%	0.0%	0.0	0.0	0.0	3.8%	0.0%
<b>Total expenses</b>		<b>472.6</b>	<b>7.1%</b>	<b>100.0%</b>	<b>473.6</b>	<b>499.8</b>	<b>527.5</b>	<b>3.7%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>		<b>(9.0)</b>			<b>–</b>	<b>–</b>	<b>–</b>		
<b>Statement of financial position</b>									
Carrying value of assets		181.7	14.6%	8.4%	166.9	176.1	179.5	-0.4%	8.7%
<i>of which:</i>									
Acquisition of assets		(33.6)	6.1%	-1.7%	(11.6)	(12.3)	(5.5)	-45.3%	-0.8%
Inventory		0.5	-2.5%	0.0%	0.6	0.6	0.6	3.7%	0.0%
Receivables and prepayments		903.1	6.1%	48.9%	953.7	1 006.2	999.6	3.4%	47.5%
Cash and cash equivalents		829.1	5.2%	42.7%	875.5	923.7	930.0	3.9%	43.8%
<b>Total assets</b>		<b>1 914.5</b>	<b>6.4%</b>	<b>100.0%</b>	<b>1 996.7</b>	<b>2 106.5</b>	<b>2 109.7</b>	<b>3.3%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)		331.3	5.5%	15.6%	349.9	369.1	378.4	4.5%	17.6%
Finance lease		2.5	33.0%	0.1%	2.6	2.7	2.7	3.2%	0.1%
Trade and other payables		1 559.1	6.6%	83.0%	1 621.4	1 710.6	1 701.6	3.0%	81.1%
Provisions		21.6	7.1%	1.3%	22.8	24.1	27.0	7.7%	1.2%
<b>Total equity and liabilities</b>		<b>1 914.5</b>	<b>6.4%</b>	<b>100.0%</b>	<b>1 996.7</b>	<b>2 106.5</b>	<b>2 109.7</b>	<b>3.3%</b>	<b>100.0%</b>

## Personnel information

**Table 3.28 Independent Communications Authority of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
Independent Communications Authority of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	354	354	361	290.1	0.8	354	308.5	0.9	356	315.9	0.9	356	333.2	0.9	356	351.6	1.0	4.4%	100.0%
1 – 6	3	3	3	5.4	1.8	3	5.8	1.9	3	5.9	2.0	3	6.2	2.1	3	6.6	2.2	4.4%	0.8%
7 – 10	209	209	216	129.7	0.6	209	138.0	0.7	211	141.2	0.7	211	149.0	0.7	211	157.2	0.7	4.4%	59.2%
11 – 12	92	92	92	81.9	0.9	92	87.1	0.9	92	89.2	1.0	92	94.1	1.0	92	99.2	1.1	4.4%	25.9%
13 – 16	49	49	49	70.7	1.4	49	75.2	1.5	49	77.0	1.6	49	81.2	1.7	49	85.7	1.7	4.4%	13.8%
17 – 22	1	1	1	2.4	2.4	1	2.5	2.5	1	2.6	2.6	1	2.7	2.7	1	2.9	2.9	4.4%	0.3%

1. Rand million.

## South African Broadcasting Corporation

### Mandate

The South African Broadcasting Corporation is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). Its mandate is set out in its charter and in the Broadcasting Act (1999), and requires the corporation to provide radio and television broadcasting services to South Africa.

### Selected performance indicators

**Table 3.29 South African Broadcasting Corporation performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18		2018/19	2019/20	2020/21
Number of new/additional programmes broadcast with sign language per year	Local content delivery: Television	Outcome 12: An efficient, effective and development-oriented public service	3	3	-1	-1	-1	-1	-1
Number of companies controlled/owned by people with disabilities from which content was procured per year	Local content delivery: Television		3	2	-1	-1	-1	-1	-1
Number of provincial programmes and inserts broadcast per year	Local content delivery: Television		26	100	-1	-1	-1	-1	-1
Number of provincial programmes broadcast across SABC television channels per year <sup>3</sup>	Local content delivery: Television	Outcome 14: Nation building and social cohesion	-2	1	1	10	12	14	14
Percentage of local content quotas achieved for SABC 1 per year as set out by the Independent Communications Authority of South Africa <sup>3,4</sup>	Local content delivery: Television		76% (239 016 minutes / 314 496 minutes)	80% (251 596 minutes / 314 496 minutes)	73% (229 582 minutes / 314 496 minutes)	55%	55%	55%	55%
Percentage of local content quotas achieved for SABC 2 per year set out by the Independent Communications Authority of South Africa <sup>3,4</sup>	Local content delivery: Television		60% (188 697 minutes / 314 496 minutes)	67% (210 712 minutes / 314 496 minutes)	71% (223 292 minutes / 314 496 minutes)	55%	55%	55%	55%
Percentage of local content quotas achieved for SABC 3 per year as set out by the Independent Communications Authority of South Africa <sup>3,4</sup>	Local content delivery: Television		37% (116 363 minutes / 314 496 minutes)	53% (166 682 minutes / 314 496 minutes)	52% (163 537 minutes / 314 496 minutes)	35%	45%	45%	45%

1. Indicator discontinued.

2. No historical data available.

3. New indicator.

4. Overachievement was driven by an increase in local content produced and acquired by the corporation.

### Expenditure analysis

Over the medium term, the South African Broadcasting Corporation plans to focus on improving the quality, diversity and accessibility of content; embracing diversity by acquiring or producing content from various demographic groups; and ensuring its long-term financial sustainability. To improve content over the MTEF period, the corporation aims to continue producing editorially independent news and current affairs content, and acquiring local and international television programmes. In addition, over the MTEF period, the corporation plans to facilitate diverse programming by acquiring or producing content that represents all demographic groups and that portrays the African continent in a positive light. To further broaden diversity, it intends to broadcast 40 provincial programmes across its television channels. The corporation intends to broadcast 55 per cent local content on SABC 1 and SABC 2, and 45 per cent local content on SABC 3. It will also continue to broadcast all sporting codes of national interest. Total spending on local content for television

over the MTEF period is expected to be R7.2 billion, while total spending on local content for radio over the same period is expected to be R2.6 billion.

The corporation expects to generate 97.5 per cent (R23.7 billion) of its revenue over the medium term from licence fees, advertising, and sports sponsorship across television, radio and online platforms. Transfers from the department account for 2.6 per cent (R630.5 million) of its revenue over this period. Total revenue is expected to increase at an average annual rate of 4.3 per cent, from R7.4 billion in 2018/19 to R8.4 billion in 2021/22. Expenditure is expected to increase at an average rate of 0.8 per cent, from R7.8 billion in 2018/19 to R8 billion in 2021/22. This low increase in expenditure is due to the continued implementation of austerity measures as part of the corporation's turnaround strategy. Much of the corporation's budget is spent on compensation of employees, which is expected to increase at an average rate of 5.5 per cent, from R2.8 billion in 2018/19 to R3.3 billion in 2021/22.

### Programmes/Objectives/Activities

**Table 3.30 South African Broadcasting Corporation expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		
Administration	1 845.3	1 661.3	1 748.1	1 653.2	-3.6%	22.1%	1 876.8	1 720.0	1 737.2	1.7%	22.2%
Local content delivery:	2 729.3	2 604.4	2 269.2	2 554.6	-2.2%	32.4%	2 283.6	2 480.6	2 435.2	-1.6%	31.0%
Television											
Local content delivery: Radio	1 098.2	747.7	925.8	920.5	-5.7%	11.8%	972.1	812.9	851.9	-2.5%	11.3%
Universal access transmitter rollout news	875.8	905.1	808.7	844.6	-1.2%	11.0%	891.9	860.9	912.7	2.6%	11.2%
Sports of national interest and mandate	885.4	887.3	674.8	821.2	-2.5%	10.4%	867.2	834.9	885.2	2.5%	10.8%
Digital terrestrial migration and technology	1 135.7	909.0	835.4	970.0	-5.1%	12.3%	1 024.3	1 080.7	1 140.1	5.5%	13.4%
<b>Total</b>	<b>8 569.7</b>	<b>7 714.7</b>	<b>7 261.9</b>	<b>7 764.2</b>	<b>-3.2%</b>	<b>100.0%</b>	<b>7 915.8</b>	<b>7 790.0</b>	<b>7 962.3</b>	<b>0.8%</b>	<b>100.0%</b>

### Statements of historical financial performance and position

**Table 3.31 South African Broadcasting Corporation statements of historical financial performance and position**

Statement of financial performance									
R million	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	Budget	2015/16	Budget	2016/17	Budget	2017/18			
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>8 266.5</b>	<b>7 945.9</b>	<b>9 032.4</b>	<b>6 560.7</b>	<b>7 358.0</b>	<b>6 430.5</b>	<b>7 638.1</b>	<b>7 242.9</b>	<b>87.3%</b>
Sale of goods and services other than capital assets	7 341.6	7 287.8	8 317.8	6 298.4	6 887.2	5 881.3	7 143.5	6 797.3	88.5%
of which:									
Administrative fees	1 040.7	986.4	1 147.0	915.1	1 055.0	941.4	1 072.9	1 072.0	90.7%
Sales by market establishment	6 300.8	6 301.4	7 170.8	5 383.3	5 832.2	4 940.0	6 070.6	5 725.3	88.1%
Other non-tax revenue	924.9	658.2	714.7	262.3	470.8	549.2	494.5	445.5	73.5%
<b>Transfers received</b>	<b>194.7</b>	<b>212.1</b>	<b>233.0</b>	<b>253.5</b>	<b>233.4</b>	<b>209.7</b>	<b>187.4</b>	<b>187.4</b>	<b>101.7%</b>
<b>Total revenue</b>	<b>8 461.1</b>	<b>8 158.1</b>	<b>9 265.5</b>	<b>6 737.8</b>	<b>7 591.3</b>	<b>6 640.3</b>	<b>7 825.5</b>	<b>7 430.3</b>	<b>87.4%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>8 367.8</b>	<b>8 724.2</b>	<b>9 255.7</b>	<b>7 726.1</b>	<b>7 440.8</b>	<b>7 287.5</b>	<b>7 586.3</b>	<b>7 764.2</b>	<b>96.5%</b>
Compensation of employees	2 676.0	3 264.8	2 999.8	3 117.6	2 983.9	3 127.9	3 013.9	2 821.1	105.6%
Goods and services	5 407.0	5 203.6	6 005.3	3 830.1	4 178.2	3 525.7	4 373.3	4 667.2	86.3%
Depreciation	270.1	201.6	237.5	765.3	233.3	618.5	199.1	271.2	197.5%
Interest, dividends and rent on land	14.6	54.2	13.1	13.1	45.5	15.4	-	4.6	119.3%
<b>Transfers and subsidies</b>	<b>74.2</b>	<b>7.9</b>	<b>6.4</b>	<b>(11.4)</b>	<b>(5.0)</b>	<b>(25.5)</b>	<b>-</b>	<b>-</b>	<b>-38.4%</b>
<b>Total expenses</b>	<b>8 442.0</b>	<b>8 569.7</b>	<b>9 262.1</b>	<b>7 714.7</b>	<b>7 435.8</b>	<b>7 261.9</b>	<b>7 586.3</b>	<b>7 764.2</b>	<b>95.7%</b>
<b>Surplus/(Deficit)</b>	<b>19.0</b>	<b>(412.0)</b>	<b>3.0</b>	<b>(977.0)</b>	<b>156.0</b>	<b>(622.0)</b>	<b>239.0</b>	<b>(334.0)</b>	
Statement of financial position									
Carrying value of assets	1 489.3	1 694.5	1 812.2	1 790.2	1 873.8	1 708.5	1 920.6	1 774.3	98.2%
of which:									
Acquisition of assets	(650.2)	(323.9)	(432.2)	(313.5)	(240.0)	(145.1)	(350.0)	(350.0)	67.7%
Investments	156.9	11.1	158.7	4.7	10.9	16.5	12.1	4.8	11.0%
Inventory	652.7	761.8	786.2	773.8	841.5	761.8	930.4	862.8	98.4%
Receivables and prepayments	1 599.9	1 248.9	1 476.9	860.6	894.0	883.5	936.2	965.9	80.7%
Cash and cash equivalents	1 200.7	874.7	900.0	81.7	0.0	130.5	(1.5)	317.9	66.9%



**Table 3.31 South African Broadcasting Corporation statements of historical financial performance and position**

Statement of financial position									Average: Outcome/ Budget (%)
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2015/16 - 2018/19
	2015/16	2015/16	2016/17	2016/17	2017/18	2017/18	2018/19	2018/19	
Defined benefit plan assets	–	805.4	–	1 333.7	1 600.5	852.9	1 490.5	1 333.7	139.9%
Taxation	–	113.9	–	–	–	–	–	–	–
Derivatives financial instruments	8.2	9.8	13.8	9.7	–	12.2	–	11.9	197.6%
<b>Total assets</b>	<b>5 107.7</b>	<b>5 520.1</b>	<b>5 148.0</b>	<b>4 854.3</b>	<b>5 220.7</b>	<b>4 366.0</b>	<b>5 288.4</b>	<b>5 271.3</b>	<b>96.4%</b>
Accumulated surplus/(deficit)	1 962.0	2 448.5	2 001.3	2 057.8	2 287.9	871.2	2 527.1	1 340.2	76.5%
Capital and reserves	7.0	8.3	11.8	8.1	10.2	10.1	11.3	10.0	90.8%
Capital reserve fund	341.5	400.3	270.7	328.6	368.2	314.4	307.1	265.7	101.7%
Borrowings	–	2.6	32.2	–	330.2	–	69.2	1 333.6	309.6%
Finance lease	–	0.7	–	56.5	43.3	44.6	30.1	30.1	179.9%
Deferred income	204.1	49.1	106.0	84.3	103.0	65.8	134.4	56.0	46.6%
Trade and other payables	1 134.5	852.8	737.3	746.3	768.0	1 336.6	546.2	401.5	104.7%
Taxation	–	281.4	–	19.8	(112.8)	97.0	57.8	19.9	-760.3%
Provisions	257.3	1 449.0	1 961.3	1 525.5	1 402.0	1 605.4	1 587.4	1 786.9	122.2%
Managed funds (e.g. poverty alleviation fund)	1 173.9	–	–	–	–	–	–	–	–
Derivatives financial instruments	27.4	27.4	27.4	27.4	20.8	20.8	17.9	27.4	110.2%
<b>Total equity and liabilities</b>	<b>5 107.7</b>	<b>5 520.1</b>	<b>5 148.0</b>	<b>4 854.3</b>	<b>5 220.7</b>	<b>4 366.0</b>	<b>5 288.4</b>	<b>5 271.3</b>	<b>96.4%</b>

**Statements of estimates of financial performance and position****Table 3.32 South African Broadcasting Corporation statements of estimates of financial performance and position**

Statement of financial performance									Average: Expenditure/ Total (%)
R million	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2018/19	2015/16	2018/19	2019/20	2020/21	2021/22	2018/19	2021/22	
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>7 242.9</b>	<b>-3.0%</b>	<b>97.3%</b>	<b>7 550.3</b>	<b>7 938.7</b>	<b>8 204.3</b>	<b>4.2%</b>	<b>97.4%</b>	
Sale of goods and services other than capital assets	6 797.3	-2.3%	90.7%	7 087.3	7 457.6	7 704.4	4.3%	91.5%	
<i>of which:</i>									
Administrative fees	1 072.0	2.8%	13.6%	1 074.1	1 076.3	1 078.4	0.2%	13.6%	
Sales by market establishment	5 725.3	-3.1%	77.1%	6 013.2	6 381.3	6 625.9	5.0%	77.9%	
Other non-tax revenue	445.5	-12.2%	6.6%	463.0	481.1	499.9	3.9%	6.0%	
<b>Transfers received</b>	<b>187.4</b>	<b>-4.0%</b>	<b>3.0%</b>	<b>199.0</b>	<b>210.0</b>	<b>221.5</b>	<b>5.7%</b>	<b>2.6%</b>	
<b>Total revenue</b>	<b>7 430.3</b>	<b>-3.1%</b>	<b>100.0%</b>	<b>7 749.3</b>	<b>8 148.7</b>	<b>8 425.8</b>	<b>4.3%</b>	<b>100.0%</b>	
<b>Expenses</b>									
<b>Current expenses</b>	<b>7 764.2</b>	<b>-3.8%</b>	<b>100.6%</b>	<b>7 914.2</b>	<b>7 786.8</b>	<b>7 958.8</b>	<b>0.8%</b>	<b>100.0%</b>	
Compensation of employees	2 821.1	-4.8%	39.5%	2 979.1	3 143.0	3 315.8	5.5%	39.0%	
Goods and services	4 667.2	-3.6%	54.8%	4 645.4	4 339.8	4 322.3	-2.5%	57.2%	
Depreciation	271.2	10.4%	6.1%	286.4	302.1	318.7	5.5%	3.7%	
Interest, dividends and rent on land	4.6	-56.1%	0.3%	3.2	1.9	1.9	-25.5%	0.0%	
<b>Transfers and subsidies</b>	<b>–</b>	<b>-100.0%</b>	<b>-0.1%</b>	<b>1.6</b>	<b>3.3</b>	<b>3.5</b>	<b>–</b>	<b>0.0%</b>	
<b>Total expenses</b>	<b>7 764.2</b>	<b>-3.2%</b>	<b>100.0%</b>	<b>7 915.8</b>	<b>7 790.0</b>	<b>7 962.3</b>	<b>0.8%</b>	<b>100.0%</b>	
<b>Surplus/(Deficit)</b>	<b>(334.0)</b>			<b>(166.0)</b>	<b>359.0</b>	<b>463.0</b>			
<b>Statement of financial position</b>									
Carrying value of assets	1 774.3	1.5%	35.1%	1 714.2	1 687.3	1 768.6	-0.1%	29.5%	
<i>of which:</i>									
Acquisition of assets	(350.0)	2.6%	-5.6%	(350.0)	(350.0)	(350.0)	–	-5.9%	
Investments	4.8	-24.6%	0.2%	4.8	4.8	4.8	–	0.1%	
Inventory	862.8	4.2%	15.9%	909.2	958.1	958.1	3.6%	15.6%	
Receivables and prepayments	965.9	-8.2%	19.7%	1 059.7	1 142.7	1 142.7	5.8%	18.2%	
Cash and cash equivalents	317.9	-28.6%	6.6%	601.0	950.9	1 528.2	68.8%	13.7%	
Defined benefit plan assets	1 333.7	18.3%	21.7%	1 333.7	1 333.7	1 333.7	–	22.7%	
Derivatives financial instruments	11.9	6.7%	0.2%	13.2	14.7	14.7	7.2%	0.2%	
<b>Total assets</b>	<b>5 271.3</b>	<b>-1.5%</b>	<b>100.0%</b>	<b>5 635.8</b>	<b>6 092.2</b>	<b>6 750.8</b>	<b>8.6%</b>	<b>100.0%</b>	
Accumulated surplus/(deficit)	1 340.2	-18.2%	33.0%	1 276.6	1 836.4	2 498.8	23.1%	28.8%	
Capital and reserves	10.0	6.8%	0.2%	12.0	13.2	12.4	7.2%	0.2%	
Capital reserve fund	265.7	-12.8%	6.6%	147.1	112.2	112.2	-25.0%	2.8%	
Borrowings	1 333.6	696.8%	6.3%	1 405.5	1 294.2	1 294.2	-1.0%	22.7%	
Finance lease	30.1	244.4%	0.7%	16.8	3.9	–	-100.0%	0.2%	
Deferred income	56.0	4.5%	1.3%	58.5	61.1	61.1	2.9%	1.0%	
Trade and other payables	401.5	-22.2%	17.3%	882.1	899.2	899.2	30.8%	12.8%	
Taxation	19.9	-58.6%	2.0%	–	–	–	-100.0%	0.1%	
Provisions	1 786.9	7.2%	32.1%	1 819.7	1 854.6	1 854.6	1.2%	31.0%	
Derivatives financial instruments	27.4	–	0.5%	17.4	17.4	18.2	-12.7%	0.3%	
<b>Total equity and liabilities</b>	<b>5 271.3</b>	<b>-1.5%</b>	<b>100.0%</b>	<b>5 635.8</b>	<b>6 092.2</b>	<b>6 750.8</b>	<b>8.6%</b>	<b>100.0%</b>	

## Personnel information

**Table 3.33 South African Broadcasting Corporation personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment															Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18			2018/19			2019/20			2020/21			2021/22					2018/19 - 2021/22			
South African Broadcasting Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
		3 562	3 635		3 562	3 127.9	0.9	3 635	2 821.1	0.8	3 635	2 979.1	0.8	3 635	3 143.0	0.9	3 635	3 315.8	0.9	5.5%	100.0%	
Salary level																						
1 – 6	100	100	17.2	0.2	100	16.9	0.2	100	17.9	0.2	100	19.0	0.2	100	20.2	0.2				6.0%	2.8%	
7 – 10	2 317	2 321	1 883.7	0.8	2 321	1 496.2	0.6	2 321	1 574.6	0.7	2 321	1 654.2	0.7	2 321	1 737.8	0.7				5.1%	63.9%	
11 – 12	840	877	780.5	0.9	877	814.4	0.9	877	863.3	1.0	877	915.1	1.0	877	970.0	1.1				6.0%	24.1%	
13 – 16	291	320	405.1	1.4	320	440.0	1.4	320	466.4	1.5	320	494.4	1.5	320	524.1	1.6				6.0%	8.8%	
17 – 22	14	17	41.4	3.0	17	53.6	3.2	17	56.9	3.3	17	60.3	3.5	17	63.9	3.8				6.0%	0.5%	

1. Rand million.

## Other entities

Comprehensive coverage of the following public entities is provided with more detailed information for the vote at [www.treasury.gov.za](http://www.treasury.gov.za) under the budget information link.

- **Brand South Africa** develops and implements a proactive and coordinated international marketing and communications strategy for South Africa to contribute to job creation and poverty reduction, and to attract inward investment, trade and tourism. The organisation's total budget for 2019/20 is R218.9 million.
- **The Film and Publication Board** regulates and controls the creation, production, possession, exhibition and distribution of certain films, interactive computer games and publications in terms of the Films and Publications Act (1996). The board is also responsible for monitoring age restricted business premises for compliance with their licence and registration terms. The board's total budget for 2019/20 is R110.4 million.
- **The Media Development and Diversity Agency** promotes media development and diversity to ensure that all citizens can access information in a language of their choice, and to transform media access, ownership and control patterns in South Africa. The agency's total budget for 2019/20 is R69 million.